| Average licence price | Product | Počet 2010 | Revenue | Počet 2011 |
| :---: | :---: | :---: | :---: | :---: |
| $100,000.00$ | Good | 70 | $7,000,000.00$ | 20 |
| $300,000.00$ | Super | 40 | $12,000,000.00$ | 13 |
| $40,000.00$ | Budget | 110 | $4,400,000.00$ | 32 |
| $200,000.00$ | People | 70 | $14,000,000.00$ | 43 |
| $800,000.00$ | Fine | 110 | $88,000,000.00$ | 31 |
| $1,000,000.00$ | Diamond | 200 | $200,000,000.00$ | 30 |
| $2,000,000.00$ | Crystal | 30 | $60,000,000.00$ | 60 |
| $600,000.00$ | Fox | 70 | $42,000,000.00$ | 80 |
| $5,000,000.00$ | Bull | 80 | $400,000,000.00$ | 31 |


| Customer total/year |  | 780 |  | 340 |
| :---: | :---: | :---: | :---: | :---: |
| Revenue total /year |  |  | $827,400,000.00$ |  |
| Customer total market | $100 \%$ | $1,290.00$ |  | Market growth $=\mathbf{G}$ <br> Customer total/market l |


| Ratio Customer per product/Total Customers |
| :--- |
|  |
|  |
| Good |
| Super |
| Budget |
| People |
| Fine |
| Diamond |
| Crystal |
| Fox |
| Bull |


| Check | $100.00 \%$ | $100.00 \%$ | $100.00 \%$ |
| :---: | :---: | :---: | :---: |



| Revenue | Počet 2012 | Revenue |
| :---: | :---: | :---: |
| $2,000,000.00$ | 9 | $900,000.00$ |
| $3,900,000.00$ | 18 | $5,400,000.00$ |
| $1,280,000.00$ | 40 | $1,600,000.00$ |
| $8,600,000.00$ | 6 | $1,200,000.00$ |
| $24,800,000.00$ | 11 | $8,800,000.00$ |
| $30,000,000.00$ | 2 | $2,000,000.00$ |
| $120,000,000.00$ | 3 | $6,000,000.00$ |
| $48,000,000.00$ | 11 | $6,600,000.00$ |
| $155,000,000.00$ | 70 | $350,000,000.00$ |


|  | 170 |  |
| :--- | :--- | :--- |
| $393,580,000.00$ |  | $382,500,000.00$ |

Market share=S

| $2011 / \mathrm{G}$ | $2012 / \mathrm{S}$ | $2012 / \mathrm{G}$ |
| :---: | :---: | :---: |
| $0.74 \%$ | $7.67 \%$ | $0.62 \%$ |
| $1.30 \%$ | $5.50 \%$ | $1.33 \%$ |
| $0.47 \%$ | $14.11 \%$ | $0.45 \%$ |
| $1.85 \%$ | $9.22 \%$ | $1.48 \%$ |
| $9.24 \%$ | $11.78 \%$ | $7.58 \%$ |
| $18.84 \%$ | $17.98 \%$ | $14.47 \%$ |
| $14.74 \%$ | $7.21 \%$ | $11.60 \%$ |
| $7.37 \%$ | $12.48 \%$ | $6.02 \%$ |
| $45.46 \%$ | $14.03 \%$ | $56.44 \%$ |


| $100.00 \%$ | $100.00 \%$ | $100.00 \%$ |
| :--- | :--- | :--- |



|  | Product | Revenues <br> previous <br> period | Revenues | \% of corporate revenues (Revenue/Total Revenuel | Largests competitor market share in \% per product type | Your brand market share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Good | 485,436.00 | 500,000.00 | 54\% | 25\% | 25\% |
| 2 | Super | 308,000.00 | 350,000.00 | 38\% | 30\% | 5\% |
| 3 | Budget | 43,500.00 | 50,000.00 | 5\% | 45\% | 30\% |
| 4 | People | 17,000.00 | 20,000.00 | 2\% | 10\% | 1\% |
|  | Total |  | 920,000.00 | 100.00\% | Manually from market research | Manually from market research |
|  |  | Manually from ERP | Manually from ERP |  |  |  |
|  | Corporate revenue |  |  | 920,000.00 |  |  |


| Parameter | 1 |
| :--- | :---: |

Relative market share=my Revenue per brand/Largest competitor market share
Largest competitor market share in CZK = Total market share for all product/Largest comp
Relative market share =Revenue/Largest competitor market share



