



# Public projects – theory X praxis

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## Public projects

- Realization phase – possibility of higher efficiency while allocating the public finance
- Public projects
  - Projects are seen as a systematic approach to the public finance allocation (especially investments activities) – 90ties def. in CZ
  - Later def. – extension to also non-invest activities
  - Broader view – public projects could be seen as any activities where the allocation from the public finances is taking place
- „Advantages“ of project approach
  - Possibility of clearly link final „effects“ to the costs
  - Application of possibility to compare different solutions – i.e. evolution of public project
  - Monitoring of progress and options enabling to apply the broad spectrum of the controlling procedures

## Public projects (2)

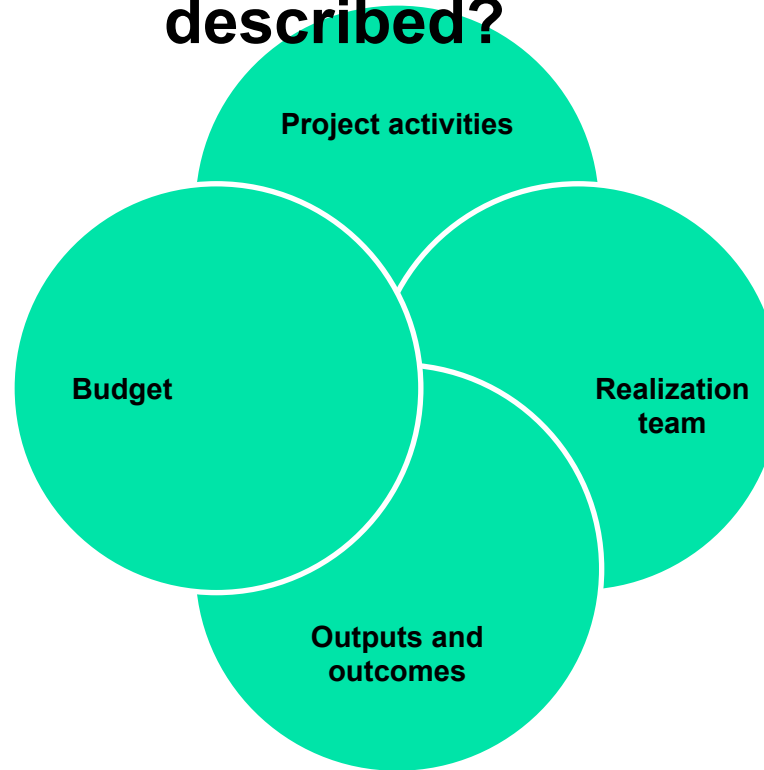
- Conditions/Signs of the public project (at least one condition needs to be applied):
  - Substantial part of sources for realization come from direct or indirect public funding (like tax exceptions etc.)
  - Realization is based on the other tools of economic policy (like different regulatory tools)
  - There are significant externalities connected with project (like impacts on the market based on the project realization)
- Questions/Issues – definition of benefits and their comparison (for example intangible), possibility to compare the projects (different types of grants etc.), necessity to set up the precise the targets
- Setting of targets – while setting up the targets a lot questions need to be answered (stakeholders?, are we able to identify them?, why it is necessary to proceed with a project? etc.) and then it is necessary to control fulfillment of the goals (are not there new factors influencing the realization of targets? etc.)

## Project cycle

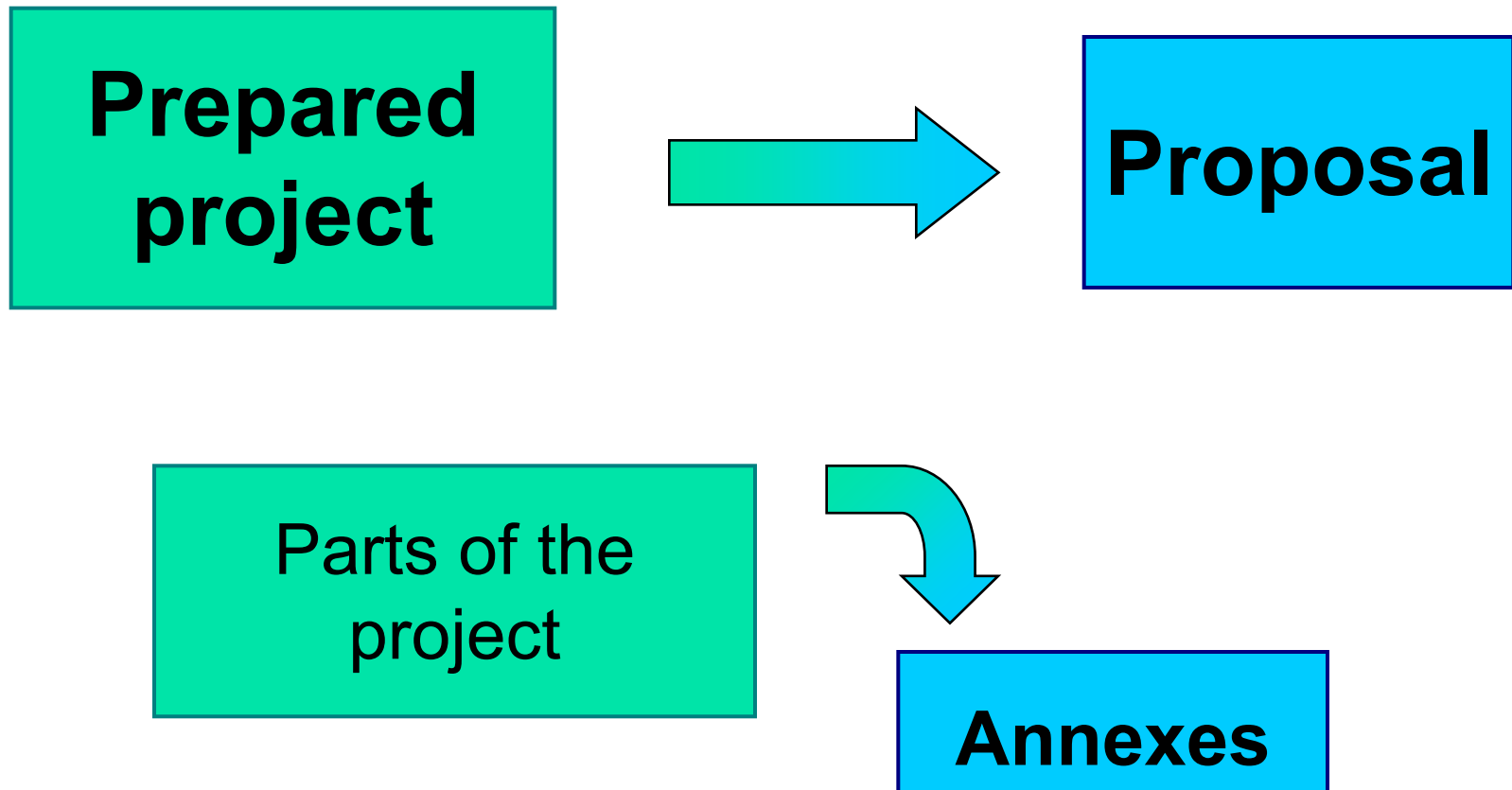
- In case that the decision about using project „optics“ is being made, the so called project cycle is common method to asses the different parts of the realization phase
- Example – V. Dočkal (2007) where 8 phases is being found:
  - 1. Existence of a problem – setting up of targets (goals) in connection with possibilities
  - 2. Identification of grant conditions in consensus with stakeholders – possible use of different grants/funds
  - 3. Seeking for grant title/source and check of the project eligibility – match between goals and binding rules
  - 4. Completee of application – administrative and other processes
  - 5. Pre-realization preparation – handing out of other documents/materials, dealing with comments/changes
  - 6. Realization of project – fulfilling of the conditions, following the goals
  - 7. Closing of project and sustainability – use of the results
  - 8. Identification of the new problems/risks – change of situation and necessity of reaction

# Project proposal – first step to get funded

**To what detail the project proposal is being described?**



# Idea is completed and what to do next?



## Public projects in the CZ and their sources

- In the last 15 years there has been significant raise in „by purpose binding“ public finances sources allocated through the public projects
- Creation of new rules (legislature changes, competences issues etc.)
- „EU Phenomenon“ – relatively new area, allocation of the regional/cohesion funds – ESIF, relatively significant „volumes“ of grant finances
- Effectivity question – how these funds are being used in member states countries
- Issues connected with so called strategical governance and strategic management – different levels and layer of the public sector, use of the grant finances
- Role of ESIF in CZ and other countries

# Thanks for your attention!

## Sources:

- Dočkal, V: Strukturální fondy EU – projektový cyklus a projektové řízení. Brno: Masarykova univerzita, 2007. ISBN 978-80-210-4390-9
- Information from [www.struktralni-fondy.cz](http://www.struktralni-fondy.cz)