Handout Unit 1

1. Answer the following questions about the article

- 1. How was last month different from the period of the past three years?
- 2. Why do CEOs aim to merge with other companies?
- 3. What was the reason for the previous slowdown?
- 4. What do the statistics say and why shouldn't CEOs worry about them?
- 5. Why and when did the idea of the conglomerate go out of fashion?
- 6. What is Comcast and what is the motive for the bid they have made recently?
- 7. What should CEOs be aware of when merging?
- 8. Why do CEOs fail to merge successfully?
- 9. What is the herd instinct and why should CEOs not always follow it?

2. Match the verbs in column A with expressions in column B

cut	alliance	
keep	distribution channel	
announce	growth	
make	difficult situation	
struggle	resources	
stay	costs down	
dominate	an assumption	
spot	award	
make	to sell	
improve	statistics	
add	a good target	
quote	the bill	
share	portfolio	
diversify	chances of success	
win	takeover bid	
experience	ahead of competition	

3. Take turns to explain the following words to each other.

SYNERGY	MARKET SHARE	
COMPETITOR	SHAREHOLDER	
INVESTMENT	PARTNERSHIP	
MERGER	TAKEOVER BID	
ACQUISITION	PORTFOLIO	
CEO	TARGET	
STATISTICS	CONGLOMERATE	
CORE COMPETENCE	FAILURE	
HERD INSTINCT	VERTICAL INTEGRATION	
PREDATOR	CORPORATE CULTURE	

4. Dilemma and decision. Fill in the gaps.

TO BE AWARE	THE CONCEPT (OF LINKED P	
TO INSIST	UNSEGREGATED F		
BUSINESS PHIL	OSOPHY BASED	SOCIAL R	
TO D	7% OF P	PROFIT TO N	ORGANIZATIONS
UNILEVER IS O	NE OF THE LARGEST	C P	COMPANIES
TO FIND C	GROUNI	D / HAVE A LOT IN C	
TO FORM A CO	RPORATE A		
A MERGER BET	WEEN TWO S	DIFFERENT CULTU	JRES
TO ASK FOR C	BEF	ORE AGREEING TO SELL	

5. Translate into English

zajistit rychlý růst
prodej státních firem
střety osobností vedoucí k neúspěchu
nedávná nabídka na převzetí
být znepokojen vývojem fúze
pokus rozdělit podhodnocenou firmu
založit výzkum na špatném předpokladu
snížit účet za elektřinu
pobočka v hodnotě miliard dolarů
mít náskok před konkurencí
soustředit se na jádro podnikání

6. Answer the questions about the article WB Unit 1

- 1. What is Novartis?
- 2. What has it announced?
- 3. What is Sandoz?
- 4. How big is the German generics market?
- 5. Why did many companies with generics subsidiaries try to get rid of them?
- 6. How do generics companies do business?
- 7. What do they do to remain competitive?
- 8. What do health activists oppose?