Product and sevice mix adaptation for international marketing IKEA and Starbucks etc.....

Reasons for Product Adaptation

- Climate: air conditioning equipment, tyres...
- Skill level of users : Computers in Africa
- National consumer habits, needs, preferences.. : - front-loading/top-loading washing machines
 - car models ...
- Government regulations on products, packaging, and labels.
- Company history and operations (subsidiaries)

Adaptation

Mandatory Product Adaptation

- Government regulations
- Electrical current standards
- Measurement systems
- Operating systems

Optional Product Adaptation

- Physical distribution
- Local use conditions
- Climatic conditions
- Space constraint
- Consumer demographics as related to physical appearance
- User's habits
- Environmental characteristics
- Price
- Limiting product movement across national borders (gray marketing)
- Historical preference or local customs and culture

Degree of Standardization and/or adaptation

- Modular Approach
- Core-Product (Common Platform) Approach
 - Balancing standardization & adaptation
 - Over standardization vs. over customization
- High tech or high touch
 - Cameras vs. cosmetics.....
 - Washing machines vs. desserts

Country-of-Origin Effects

- Impact of where the product is manufactured
 - perceived quality?
 - patriotism/nationalism?
- Country-of-origin versus country-of-manufacture
- Interaction of country-of-origin and brand name effects
- Hybrid products (e.g., components manufactured in multiple countries; products via strategic alliances)
- "...any influence that the country of m or negative perception of a product" (
- Stereotypes positive or negative
- Significant influence on product positi
- Adapt positioning from country to cou



as on a consumers positive

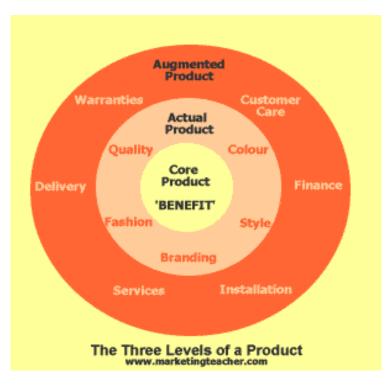
Considerations in adapting products

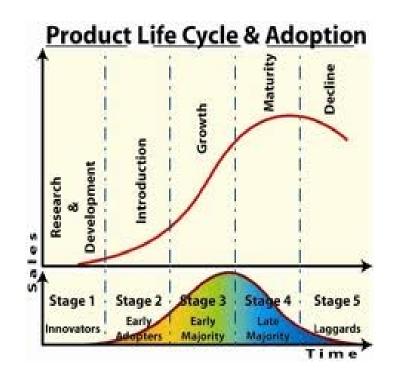
Target Market	Macro- environment	Government Regulations	Competition
 Who buys the product? Who uses the product? How is it used? Where/ why/ when is it bought? 	 Geography Climate Economic Socio- cultural Political/ legal 	 Tariffs Labeling Patents/ trademarks Taxes Other 	 Price Performance Design or style Patent protection Brand name Package Services

What should be the product's...

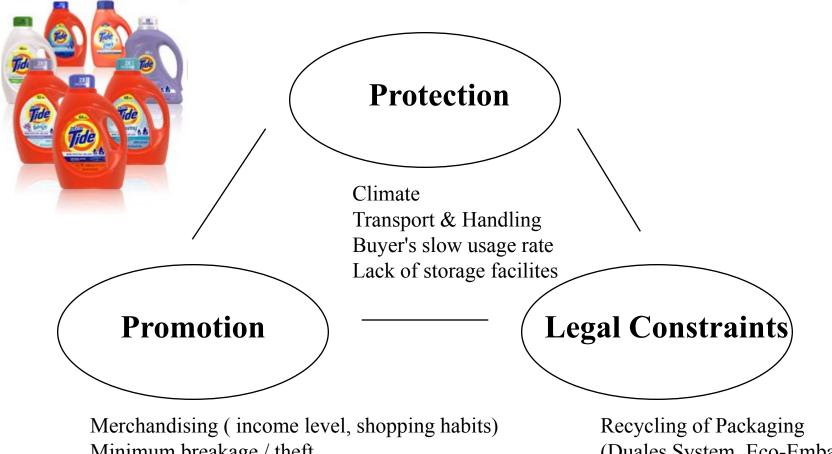
- Physical attributes?
 - Size, design, materials, weight, color, quality features, repairability, brand etc.
- Package attributes?
 - Protection, color, design, brand, material, size, etc.
- Service attributes?
 - Use instructions, installation, warranties, repair/maintenance, spare parts, etc.
- Expected profit contribution of each adaptation?

Levels of product and product life cycle





Product Packaging and Labeling



Merchandising (income level, shopping habits) Minimum breakage / theft Ease of handling Multilingual Labels to Convey an International Image (Zara, Hollywood Chewing Gum) Recycling of Packaging (Duales System, Eco-Emballage) Regulations on consumer info. (Origin, weight, ingredients)

International packaging and European Packaging Trends

- Transportation Concerns
- Climate Concerns
- Economic Concerns
- Cultural Factors
- Promotional Considerations
- Market Retailing Structure
- Labelling



Euro-emballage où es-tu ? On relève très peu de points de convergence dans les aspirations, les priorités ou même les matériaux favoris des euroconsommateurs. Comment dans ces conditions concevoir un packaging pour les MDD qui puisse satisfaire tout le monde ? Pour l'heure, la question reste poste....

Company Considerations

- Organizational capabilities?
- Is it worth it?
- Can we afford not to do it?
- Can a specific return-on-investment (ROI) be attained?
- Quality, price, and user perceptions?
- Warranties?
- Managerial talent?

Drivers of Product Adaptation Example COLGATE Toothpaste

- Differences in National Reglementation :
 - Triclosan forbidden in Germany
 - High fluor content in local water (UK)
 - Obligation to sell high fluor content toothpaste in pahrmacy (France)
 - Stringent clinical tests in France

Packaging:

- Ecological Stand-up tubes in Germany
- Failure in France (Carrefour)

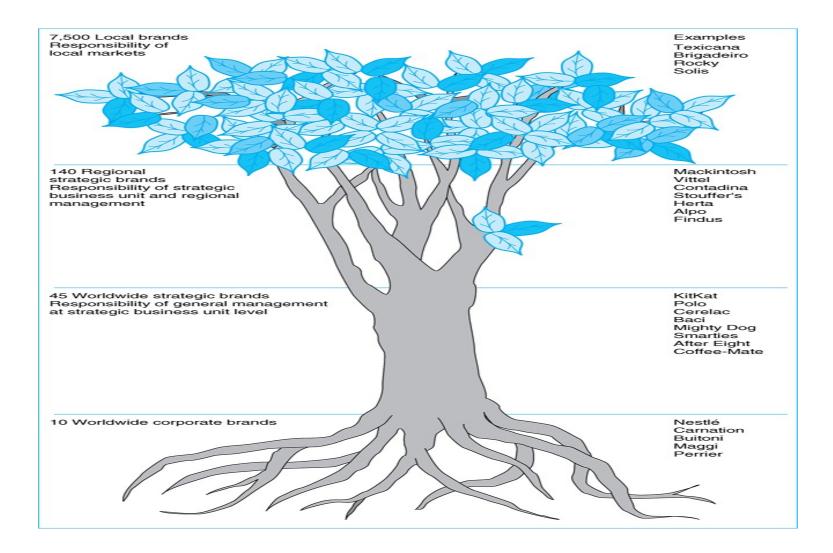
Distribution:

- Role of pharmacy in Italy and Spain
- Role of drugstore in UK

Communication:

- Medical in Italy and Spain (recommended by dentist)
- Non-medical in UK

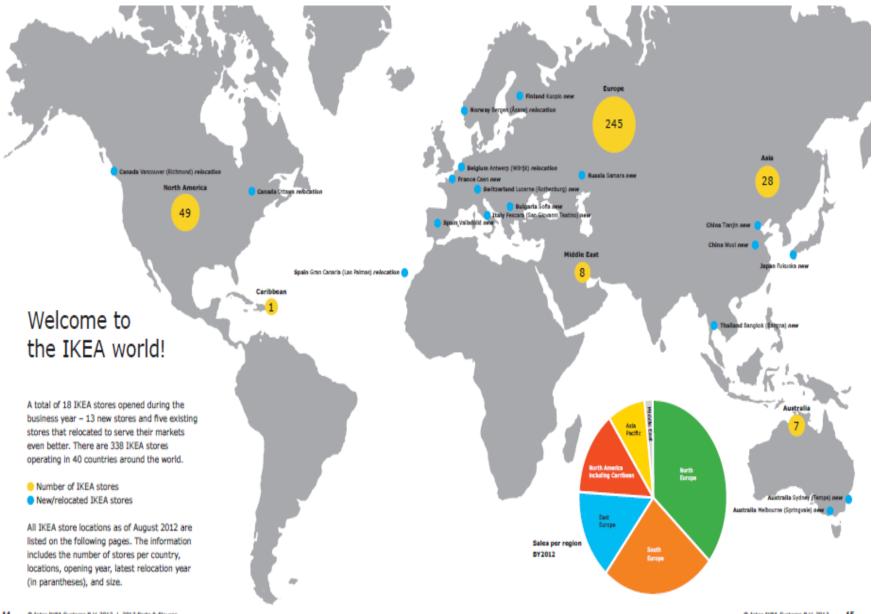
Nestlé Branding Tree



ikea



http://www.ikea.com/



14 © Inter IXEA Systems B.V. 2012 | 2012 Facts & Figures © Inter IKEA Systems B.V. 2012 15

IKEA'S CUSTOMERS' EXPECTATIONS

The products must be :

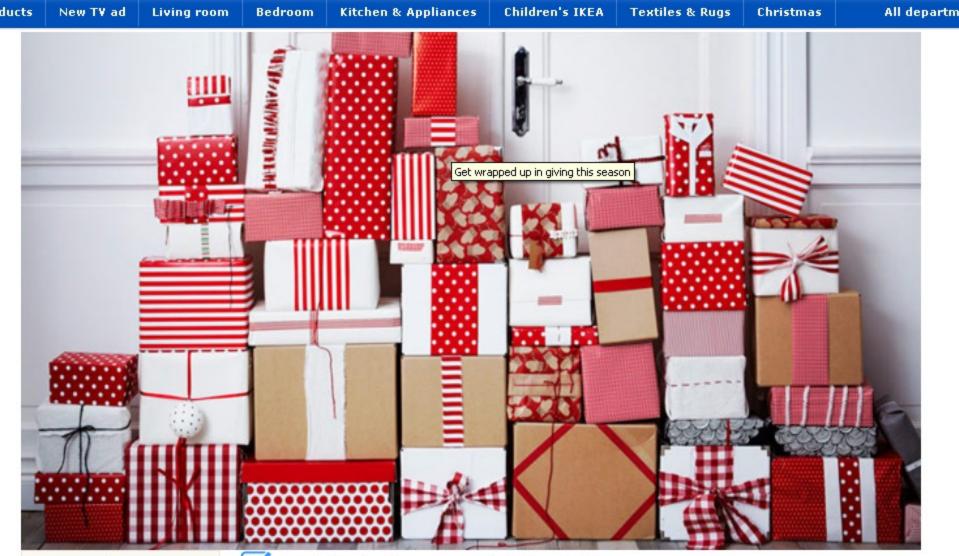
- Affordable
- Convenient
- Varied and creative
- Environment friendly
- Part of Swedish life?
- and services must offer "ple good time"











Most Popular Products:

- > Bedroom Furniture
- > Mattresses
- > Sofas
- > Curtains
- > Rugs



Going to the store? Learn more about My Shopping List

Dressing your table

Treat your home this party season with festive tableware.



Christmas cooking

From baking delicious Christmas cookies to roasting your Christmas Day turkey, we have



Most Popular Products:

- > Bedroom Furniture
- > Mattresses
- > Sofas
- > Curtains
- > Rugs

At your local IKEA store

Directions, hours, offers, events and new store openings.



Our services for you



Need a helping hand? Find out more about our new services.

> Services we offer

Going to the store? Learn more about My Shopping List

Dressing your table

Treat your home this party season with festive tableware.

Christmas Tableware



Christmas cooking

From baking delicious Christmas cookies to roasting your Christmas Day turkey, we have everything you need to cook for the festive season.

Cookware range



Entertaining

Be prepared for friends and family this season. We have everything you need to throw your perfect party.

Get everyone together this season



Soft Toys for Education



For every soft toy you buy IKEA Foundation donates €1 to help educate kids

Read more

Let's make the switch to LED



By 2016, all the lighting that we sell at IKEA will be LED, which can help you create a more sustainable life at home.

Tell me more

logue

n YouTube Faœbook

Customer Relations

IKEA Services Contact Us Returns Policy

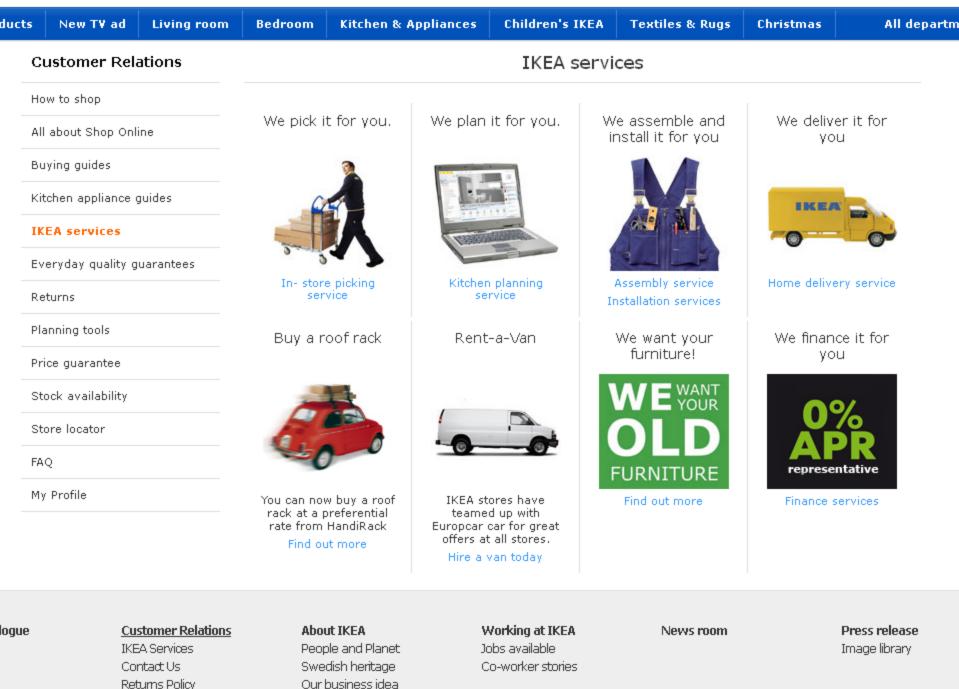
About IKEA

People and Planet Swedish heritage Our business idea Working at IKEA Jobs available Co-worker stories News room

Press release Image library



Ask Anna My Shopping List



o IKEA United Kingdom.

Ask Anna Store Shopping List

Bas

	onited Kingdoni.							ASK	Anna Store Sh	opping Lise	
ts	New T¥ ad Li	iving room	Bedroom	Kitchen	& Appliances	Children's	5 IKEA	Textiles & Rugs	Christmas	All d	epar
	Browse by: Function	on	•	All Pro	oducts				All produc Need help produc	finding cts	
0)utdoor furniture	Ea	ting		Desks		Mirror	'5	Find product	s by name	
Parasols & wind-/sunshields Outdoor cushions Outdoor flooring Storage Lounging & relaxing furniture Outdoor dining furniture		Se Co Sw Dir Cu re Gla Pla	IKEA startbox Serveware Coffee & tea Swedish food Dinnerware Cutlery Glassware & jugs Place mats & dining textiles Napkins		Cable management & accessories Desks & computer desks Table tops & legs		Mirrors Bathroom mirrors				
C	hildren's IKEA	Co	oking		Bathroom stor	age	Beds 8	& mattresses			
Children's IKEA Safety Cot mattresses Baby textiles Changing tables & nursing Storage furniture Children's tableware Highchairs Baby toys Children's beds Children's mattresses Children's mattresses Children's textiles Junior chairs Toys & play Cots Children's mirrors Small furniture Children's lighting Storage system Small storage		xtilesKnives & chopping boardsing tables & nursingMixing & measuring toolsfurnitureFood storage & organisingi's tablewareDish-washing accessoriesi's bedsSwedish foodi's bedsFrying pans & woksi's textilesBakewarehairsKitchen utensilsolaySightingi's lightingsystem		boards tools anising sories	Washing machines Wash-stands Wash-basins Taps Bathroom storage Bathroom accessories		Double & King size beds Single beds Guest beds & day beds Loft beds & bunk beds Headboards Mattresses Sofa-beds				
C	hairs	Clo	othes storage		Decoration		Floori	ng			
B H Ju S C	rmchairs ar tables & chairs lighchairs unior chairs tackable & foldable c Café furniture Pining sets	Wa Ch Clo hairs Clo Ra	oks & hangers rdrobes ests of drawers othes organisers othes storage sys cks & stands oe cabinets	stem	Outdoor plant po Candle holders Clocks Frames & pictur Gift wrapping Plant pots & plan Vases, bowls & f	& candles es nts	Floorin	g			

Travel Safety Relax Books Desk accessories	Pantry Knobs & handles Wall panels Step stools & step ladders Interior fittings Wall storage Ovens Cookers Hobs Microwave ovens Extractor hoods & filters Fridges & freezers Dishwashers Washing machines Espresso machines Modular kitchens Free-standing kitchens Free-standing kitchens Kitchen cabinets Kitchen islands & trolleys Kitchen taps & sinks Worktops	Integrated lighting Outdoor lighting Ceiling lights Children's lighting Work lamps Wall lamps Spotlights LED lights Bathroom lighting Decorative lighting Floor lamps Light bulbs & accessories Shades, bases & cords Table lamps	Food storage & organising Bins & bags Hooks & hangers Waste sorting Laundry & cleaning Interior fittings Bathroom accessories Clothes organisers Paper & media organisers Storage boxes & baskets
Sofas & armchairs	Storage furniture	Tables	Textiles & rugs
Modular sofas Armchairs Chaise longues Footstools & pouffes Extra covers Fabric sofas Leather sofas Sofa-beds	Pantry Wardrobes Bed storage Headboards Bedside tables Dressing tables Bookcases Cabinets & sideboards Chests of drawers Clothes storage system Drawer units DVD & CD furniture Filing cabinets Shelving units Storage systems TV & media furniture Wall shelves	Bar tables & chairs Café furniture Dining sets Bedside tables Dressing tables Dining tables Coffee & side tables	Baby textiles Children's textiles Kitchen textiles Curtain rods & rails Shower curtains Bath mats Towels Bedspreads Blankets & throws Quilts Pillows Place mats & dining textiles Bed linen Curtains & blinds Cushions & cushion covers Fabrics & sewing Rugs
Tools & fittings	TV & media furniture		
Tools & fittings	Cable management & accessories DVD & CD furniture TV & media furniture		

Press release 1.1





Shopping

 All department

 IKEA FOOD
 IKEA restaurant
 IKEA restaurant
 Kid's menu

Kids menu

Swedish Food Market

Bistro

What we are proud of

Offers and activities



Take a gimpse at the IKEA FOOD range available in our restaurants

View a sample of our restaurant menu

Swedish Food Market



Visit our Swedish Food Market and take a little bit of Sweden.

Visit the Swedish Food Market



Bring along your kids and enjoy our kid's menu.

Kid's menu

Bistro



Take snacks for the journey home Bistro

logue

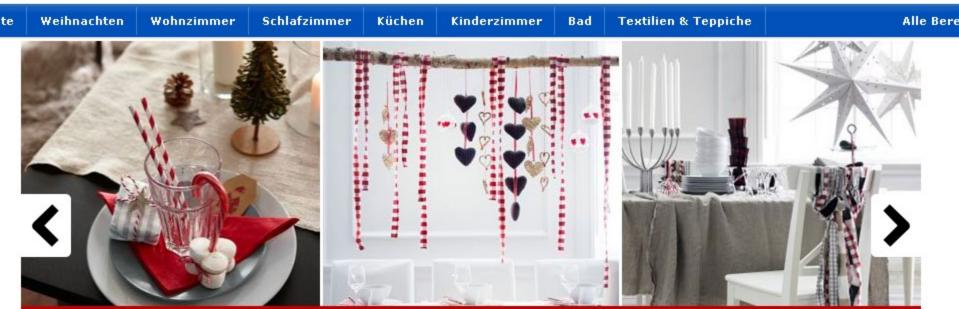
Customer Relations IKEA Services About IKEA People and Planet Working at IKEA Jobs available News room

Press release Image library



en bei IKEA Deutschland!





>Schnelle, günstige und nachhaltige Ideen zu Weihnachten

IKEA Homeshopping Online einkaufen Küchenplanungsservice

IKEA in deiner Nähe

Informiere dich über Anschrift, Öffnungszeiten, Angebote und Aktionen

>

IKEA Augsburg

> Warenverfügbarkeit
 > Planer & Ratgeber
 > IKEA Geschenkkarte
 > IKEA Newsletter

> IKEA Restaurant & Café

Nur kurz so günstig

Unsere 356+ Kochgeschirrserie und KONCIS Ofenformen gibt es vom 5.11. bis zum 17.11.2012 in ausgesuchten Größen besonders günstig. Nur, solange der Vorrat reicht. Leckere Festmenüs voraus!

Alle Angebote findest du hier





19.99/2-tlg. IKEA 365+ Topf mit Deckel 29.99/2-tlg. 10 Liter. 001.011.60

Dein neuer Arbeitsplatz

Setz dich! Den MARKUS Drehstuhl bekommst du als IKEA FAMILY Mitglied inklusive 10 Jahre Garantie besonders günstig. Das Angebot gilt vom 12.11. bis zum 17.11.2012 und nur, solange der Vorrat reicht.

Mehr zum Angebot

Kostenlos IKEA FAMILY Mitglied werden



IKEA hej Community



IKEA Service

Sendungsverfolgung	+
IKEA Kataloge und Broschüre	n
IKEA Bezahl- und Finanzierungsmöglichkeiten	+
IKEA Geschenkkarte	
IKEA FAMILY	
IKEA Homeshopping	+
Tipps für deinen Besuch im IKEA Einrichtungshaus	+
IKEA Rückgaberecht	
IKEA Serviceleistungen	
Planer und Ratgeber	+

IKEA Garantien

IKEA Kaufhilfen

Montageanleitung

IKEA BUSINESS

IKEA Fragen und Antworten +

Wie funktioniert Anna?

IKEA in deiner Nähe

Warenverfügbarkeit

Der neue IKEA Katalog ist da!



Entdecke den neuen Katalog und sieh ihn dir schon einmal online an.

Zum IKEA Katalog

IKEA Bezahlkarten

IKEA Geschenkkarte



Mit der IKEA Geschenkkarte verschenkst du ganz viel Auswahl und noch mehr Freude.

Jetzt online bestellen

IKEA Serviceleistungen

Frag einfach Anna!

Wenn du Fragen zu

Serviceleistungen oder

zu Produkten von IKEA

hast, frag mich einfach.

Hier gehts zu Anna

IKEA in deiner

Nähe

Fragen an IKEA



Hier findest du Antworten auf die am häufigsten gestellten Fragen.

> IKEA Fragen und Antworten

IKEA Homeshopping

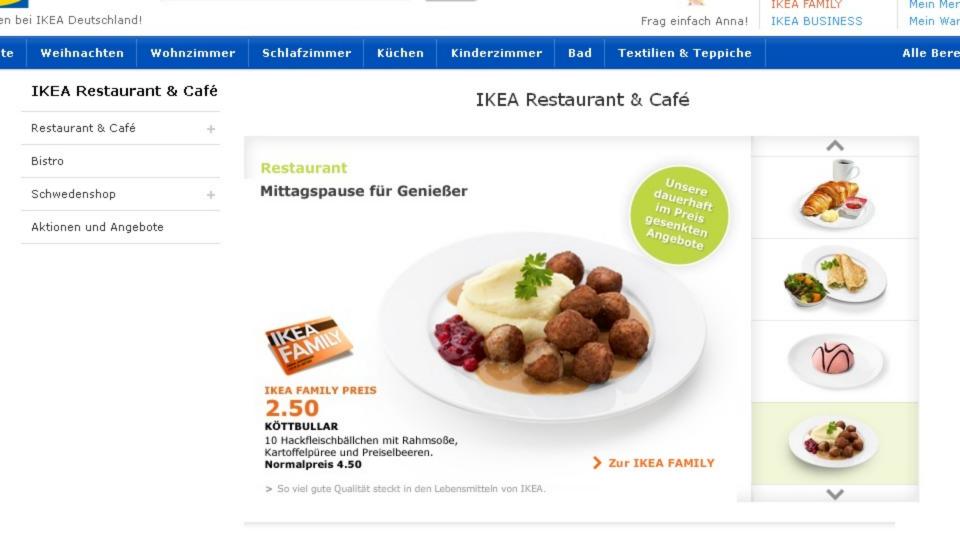




Frag einfach Anna! IKEA BUSINESS Mein War

1 115	EA Deutschland							Frag einfach Anna!	IKEA BUSINESS	Meir
W	/eihnachten	Wohnzim	imer	Schlafzimmer	Küchen	Kinderzimmer	Bad	Textilien & Teppiche		Alle
			Alle Produkte						Alle Produkte von A-Z	
	Suchen nach:	Funktion		*					Brauchst du Hilfe bei de	
Mé	öbel für drauß	en	Essen			Schreibtische Kabel ordnen; Zubehör Schreibtische & Arbeitsplätze		gel	Suche nach Produkten? > Produkte nach Name oder Kategorie suchen	
Sonnenschirme, Wind- & Sonnenschutz Polster für draußen			IKEA Startbox Servierschüsseln, -platten & Tabletts		i & Schre			gel zimmerspiegel		
Bo Au	idenbelag für dr ifbewahrung tz- & Liegemöbe	außen	Kaffee Teller	Kaffee & Tee Teller & Schüsseln Besteck Gläser, Karaffen & Kannen Tischsets & Tischwäsche		Tischplatten & -beine				
	splatzmöbel für		Gläse Tischs						IKEA Planungshilfen	
12	EA V:= d = b		Servie		A	awahaya filmana d	p_44		 zu den Planungshilfen 	
IKEA Kinderwelt Sicherheit Matratzen für Babybetten Babytextilien Wickeltische & Babypflege Aufbewahrung Für die Mahlzeiten der Kinder Kinder Kinderstühle Babyspielzeug Kinderbetten			Messbecher Vorratshaltung Spülutensilien		Wasc	Aufbewahrung fürs Bad Waschmaschinen Waschbecken- &		en & Matratzen belbetten elbetten	IKEA Kaufhilfen	
					Bade Wasc	Badezimmerschränke Waschbecken Mischbatterien Badaufbewahrung Badzubehör	Gäst Hoch	e- & Tagesbetten - & Etagenbetten	Kaufhilfen A-Z	
		der			Bada		Matra Fede	Kopfteile Matratzen & Federholzrahmen Bettsofas	Weil es im Leben	
			Pfann	Küchentextilien Pfannen & Woks Töpfe & Kasserollen			Betts		mehr als Möbel gibt	
Ma Kir Sp Ba Kir Kir	htratzen für Kind ndertextilien nderhochstühle iele und Spielze bybetten nderspiegel ndermöbel uchten für Kinde	ug	Backf	ormen & Zubehör lien für die Küche						
Au	ifbewahrungssys einaufbewahrung	sterne							Entdecke welche clevere	n
Stühle Sessel Bartische & -stühle Kinderstühle		sel Haken & Aufhänger tische & -stühle Kleiderschränke		Deka	Dekoration Weihnachtsschmuck Töpfe & Pflanzen für draußen		en	Ideen hinter unseren günstigen Preisen stecken > Hier erfährst du mehr		
				Töpfe			n			
Kir Kla	nderhochstühle app- & Stapelstü	ihle	Kleide Kleide	raufbewahrung r-	Kerze Uhrei	en & -halter n			Die kleinsten Ideen	
Сa	aféhausmöbel		<u>aufb</u> e	wahrungssysteme	Bilde	r & Rahmen			dor Walt	

Verreisen Sicherheit Entspannung Bücher Schreibtischzubehör	Vorratsraum Knöpfe & Griffe Wandpaneele Tritthocker & Leitern Einrichtung für Küchenschränke Wandaufbewahrung Backöfen Herde Kochmulden Mikrowellenherde Dunstabzugshauben & Filter Kühlschränke & Gefrierschränke Geschirrspüler Waschmaschinen Espressomaschine Modulküchen freistehende Küchen Küche, Korpusse & Fronten Kücheninseln & Servierwagen Spülen & Mischbatterien Arbeitsplatten	Integrierte Beleuchtung Außenleuchten Hängeleuchten Leuchten für Kinder Arbeitsleuchten Wandleuchten Spots LED-Leuchten Badezimmerleuchten Dekobeleuchtung Standleuchten Energiesparlampen & Zubehör Schirme & Leuchtenfüße Tischleuchten	Vorratshaltung Tonnen & Taschen Haken & Aufhänger Abfalltrennung Wasch- und Putzutensilien Einrichtung für Küchenschränke Badzubehör Kleideraufbewahrung Aufbewahrung Papiere & Medien Kästen & Körbe	Was sich dahinter verbirgt? Ungenutzter Platz, funktionale Möbel, clevere Ideen und deine Träume. > Entdecke clevere Wohnideen für kleinen Raum
Sofas & Sessel	Aufbewahrungsmöbel	Tische	Textilien & Teppiche	
Sitzelemente Sessel Récamieren Hocker extra Bezüge Sofas, Textil Ledermöbel Bettsofas	Vorratsraum Kleiderschränke Bettkästen Kopfteile Nachttische Frisiertische Regale Schränke & Anrichten Kommoden Kleider- aufbewahrungssysteme Schubladenelemente CD- & DVD-Möbel Aktenschränke Regalsysteme Aufbewahrungssystem TV- & Mediamöbel Wandregale	Bartische & -stühle Caféhausmöbel Essplatzgruppe Nachttische Frisiertische Esstische Couch- & Beistelltische	Babytextilien Kindertextilien Gardinenstangen und -schienen Duschvorhänge Badematten Handtücher Überwürfe Wolldecken & Plaids Bettdecken Kissen Tischsets & Tischwäsche Bettwäsche Gardinen, Rollos & Jalousien Kissen & -bezüge Meterware & Nähzubehör Teppiche	
Werkzeuge & Beschläge Werkzeuge & Beschläge	TV- & Mediaaufbewahrung Kabel ordnen; Zubehör CD- & DVD-Möbel TV- & Mediamöbel			



Leckereien aus Schweden

Zwischendurch eine kleine Stärkung gefällig? Im IKEA Restaurant kannst du schwedische Spezialitäten genießen, die Kinder spielen lassen und deine Einkäufe in aller Ruhe planen. Mach einfach mal Pause und lass es dir schmecken.

Problem: Difficulties with self service warehouses

- Customers need to search for the correct product from the huge warehouse
 - Certain customers may get frustrated
 - IKEA needs to hire employees to help customers to find the correct product



- Solution:
 - "Smart shelves" and Personal Shopping Assistant (PSA)???

The IKEA Way

IKEA 2008.

- Low costs
- Long production lines
- Self-assembly at home
- Self-transport
- Convenient boxes
- Catalogues
- Remaining Swedish (design, management)
- Modern ideals (durable, easy to live with, natural and free style, color, joy)

DIY in China

- IKEA's main argument for the flat packaging and DIY is that they can provide low prices for the customers.
- DIY did not suit its exclusive image.
- The middle class "white color" who buy IKEA products, they prefer to buy assuming service.

Starbucks





a) What is the core product that Starbucks offers?

b) What are the actual and augmented levels of that product?

c) Which of the next elements of product and services should be adapted and why?

http://www.starbucks.com/

http://starbucks.co.uk/menu/beverage-list/espresso-beverages

http://www.starbucks.de/

What Starbucks says...







Core Product



Coffee???





Actual Level

- -Brand Name
- Features
- Quality Level
- Design
- Packaging

moment of pleasure



Brand Name

Starbucks was named after a character in the novel Moby Dick

The seafaring name seems appropriate to adopt the name for a store that imports the world's finest coffees

Easily translated in other languages

Chinese 星巴克 (xīng bā kè)

Japanese - スターバックス (sutaabakkusu)

Korean - 스타벅스 (seu-ta-beok-seu) moment of pleasure













The logo was changed over the years to appease members of the public due to it controversial image

Features

Starbucks has a 'You-Call-It' culture

allowing the customer to specify all modifications to the drink.



Make it your drink

Learn about your options and create your customized drink design.

* start here

Packaging

In view of their recycling efforts,

Starbucks uses recyclable cups

• Starbucks logo is printed on cups for

easy recognition



Quality Level

Uses the finest beans from across the world to satisfy the taste and preference of different consumers.

Ranging from

- Latin America
- Asia/Pacific
- Africa/Arabia
- Dark Roast Blend
- Multi-region blends

The coffee from the around the world comes in different tastes and characteristics providing various choices for Starbucks' consumers



Augmented Product

After-sale service
Delivery and credit
Installation
Warranty
Delivery and credit

moment of pleasure



After-sale Service

- Wireless connections in all outlets
- Adding atmosphere to their

coffeehouses

Delivery & Credit

- Free delivery
- Starbucks card





