

PV213 Enterprise Information Systems in Practice

06 – Development process



Tento projekt je spolufinancován Evropským sociálním fondem a státním rozpočtem České republiky.



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OP Vzdělávání pro konkurenceschopnost

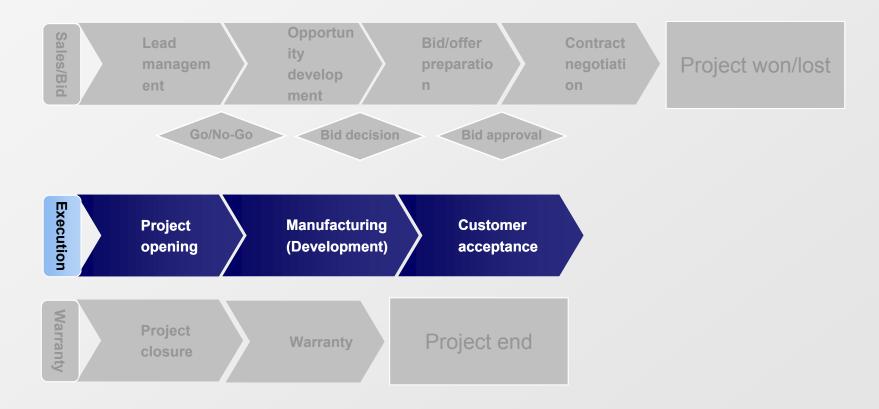


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Content of this presentation

- Development process in general
- Waterfall model
- Iterative and incremental development
- Agile development
- Process tailoring
- Scrum

Software development process



Software development method

- Defined development approach to streamline the development process
- Examples
 - Waterfall
 - Iterative and incremental
 - Agile
- Sometimes combination of models is used

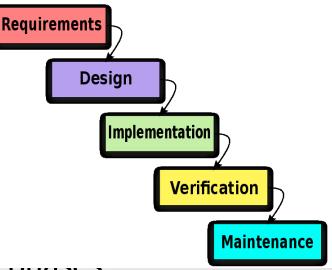
Waterfall model

- Sequential development
- Pros

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- Documentation
- Easy to understand
- Design according to all featur
- Cons
 - Handling of defects from early process
 - Reaction on change of requirements
 - Missing feedback from customer on preliminary product



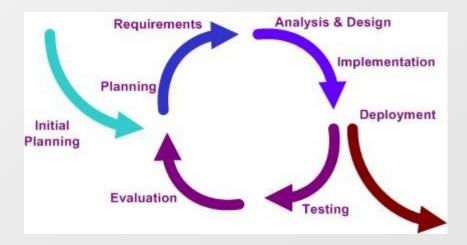
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Iterative incremental development

- Cyclic development
- Pros
 - Customer feedback on preliminary product
 - Fast reaction on new customer requirements

Cons

Original design may not fit to new requirements



Agile development

- Group of methods and approaches
- Methods

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- Scrum
- Extreme Programming
- Feature Driven Development
- ≥ ...



Agile manifesto

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- We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:
 - Individuals and interactions over processes and tools
 - Working software over comprehensive documentation
 - Customer collaboration over contract negotiation
 - Responding to change over following a plan

http://agilemanifesto.org

How to decide?

- Contracting
- Customer involvement
- Requirements
- Organization
- Development team and infrastructure
- Project size
- Safety and security aspects of the product

Tailoring

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- Method/process adaptation according to individual needs
 - Standards (ISO, CMMI)
 - Organizational rules
 - Customer requirements
 - Project size
 - Project complexity
 - Other project specifics

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Scrum

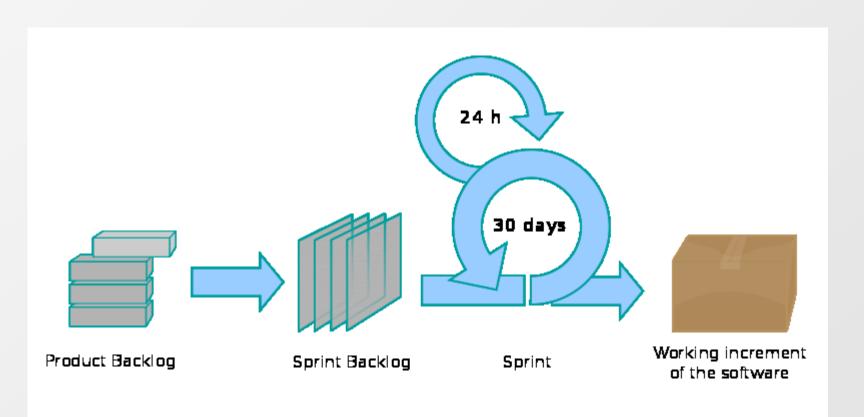


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Scrum



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Scrum roles

- Pigs (committed)
 Development team

 self-organized
 responsible for increment
 Product owner
 represents customer
 responsible for results

 ScrumMaster

 servant-leader
 responsible for process

 Chickens (involved)
 - Managers
 - Stakeholders

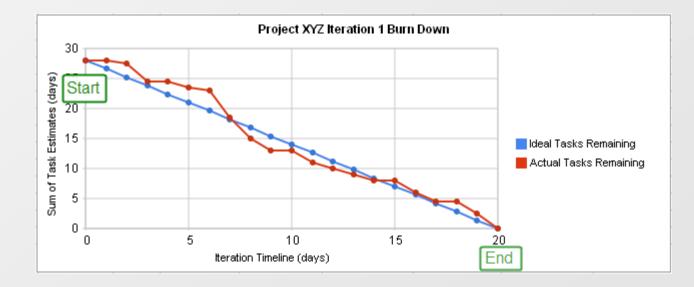
A Pig and a Chicken are walking down the road. The Chicken says, "Hey Pig, I was thinking we should open a restaurant!". Pig replies, "Hm, maybe, what would we call it?". The Chicken responds, "How about 'ham-n-eggs'?". The Pig thinks for a moment and says, "No thanks. I'd be committed, but you'd only be involved!"

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Scrum documents

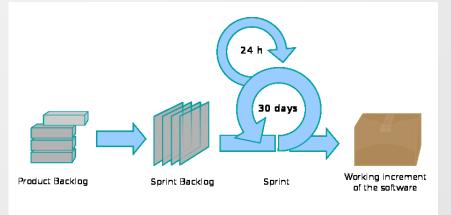
- Product backlog
- Sprint backlog
- Burn down chart



Scrum meetings

- Spring planning
 - Sprint backlog features
 - Sprint goal
- Daily Scrum
 - Team synchronization
 - Burn down chart
- Sprint review
 - Product presentation
- Sprint retrospective
 - Possible improvements identification





Product backlog

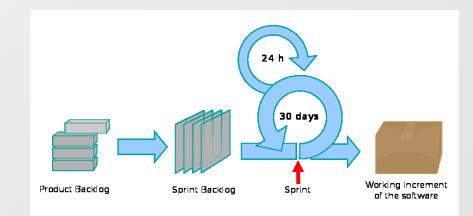
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- Prioritized list of requirements/user stories
- Items granularity
 - High priority fine
 - Medium priority medium grained
 - Low priority coarse grained
- User story
 - Who, what, why
 - As a ... I want ... because ...
 - Definition of done

Sprint planning

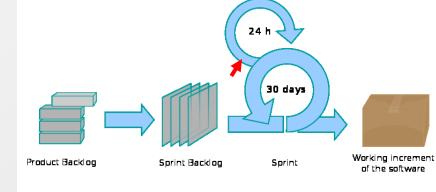
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- Tasks from highest priority product backlog items
- Sprint backlog
 - Tasks
 - Effort
 - Team capacity
 - Sprint goal



Daily Scrum

- Stand up
- Up to 15 minutes



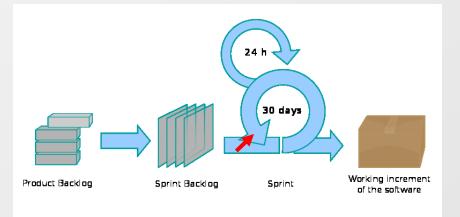
Questions

- What have you done since the last meeting?
- What you will do till the next meeting?
- Do you have any impediments?

Sprint review

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- Presentation of sprint results
 - Feedback from Product Owner
 - Product owner accepts or rejects them
- Makes project status transparent

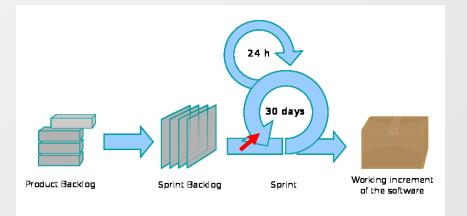


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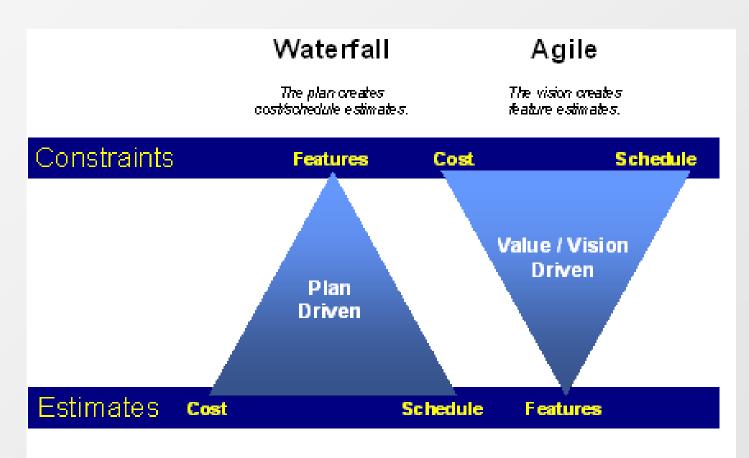
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Sprint retrospective

- Correct dysfunctional behavior
- Lessons learned



Project management triangle

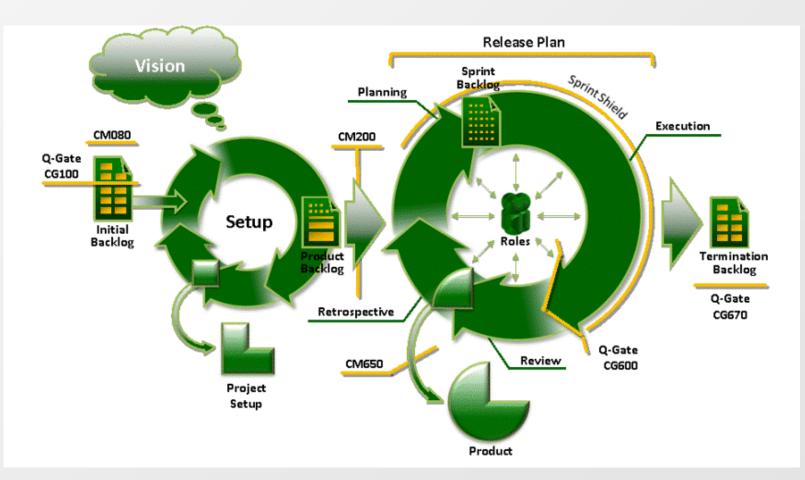


Scrum and Extreme programming

- Pair programming
 - Two developers, driver and observer
- Test-driven development
 - First an automated test is created
 - Implement and refactor
- Continuous integration
 - Automated build and tests
- Collective code ownership
 - Everyone responsible for all the code

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agileGDP



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- 21.4. Avionics development and certifications (Radek)
- 28.4. Retrospective, final game (Ales)
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