# Imperfect information and IT

# On previous lesson

- Knowing information
  - Perfect, imperfect and asymmetric information
- Knowing the behaviour of the others and rules
  - Imperfect
  - Incomplete
- Searching and consequences
- Information about price and quality
- Auction models

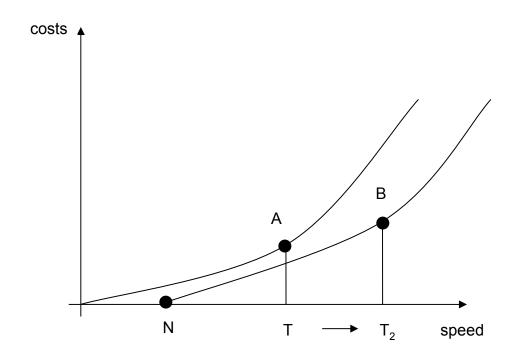
### Role of IT

- - If ill the gap to distribute information
  - ☑To eliminate the gap using IT services to interconnect subject with negative effects of a gap
  - Manage the information
    - ■To prevent the influence of the gaps
    - ■To eliminate the gaps

### The price of information

- ☑It is equal to the searching (opportunity) costs
- It is important to divide the price of information and the price of access to information
  - ■To buy the possibility to search
  - ■To buy a possibility to share information
  - ■The question of technology
  - ■Higher speed means higher probability to find what I am looking for

### **Technology progress**



### Government and information

- ■It needs the information for making of the decisions
- ■It is important source of information
- ■It is supervisor on the market with information

### Government as the information receiver

- ■The most of analysis is done by
  - state institutions
- The government is the source of information for itself
  - The analysis can be wrong
  - The decisions can be wrong moral hazard
  - ■The question of time

### The government and searching of information

- Where is the equilibrium of searching
- ■Stigler model does not work
  - ☑The process of searching is excluded from the process of evaluating and using of the information
  - ■The person who is searching does not know the effect
- We can not be sure that the government has right information
- ■We can not be sure the information are correct
  - Moral hazard
    Moral hazard
  - ☑The Greece

### The government as the source of information

- The government is not one source of information
- ☑The motivation of the clerks
  - ■To publish only the information that are good for them
- ☑The subjects need the information from other source to prove it

### The government regulates the market of information

- ■Direct approach
  - Problem of the identification of information gap
  - Absolute filling

    - ■Law market subject must give some information to the register
  - ■Relative filling
    - ■Not necessary to identify a specific problem, just a group of problems
    - Mandatory insurance

### The government regulates the market of information

- ■Indirect approach
  - Development of information sources and channels
  - ■Support of using services
    - ■Digital mail-boxes
    - ■Digital signature
    - ■E-government
  - Supporting the development of the information access

# Knowledge we need more

- Service System
- Elements of service system
  - Client
  - Provider
  - Target
- Consequences and relations

# Service system

#### Provider

- **Individual** ■
- **■**Organization
- ☑Any of previous combined with the technology and/or piece of environment.

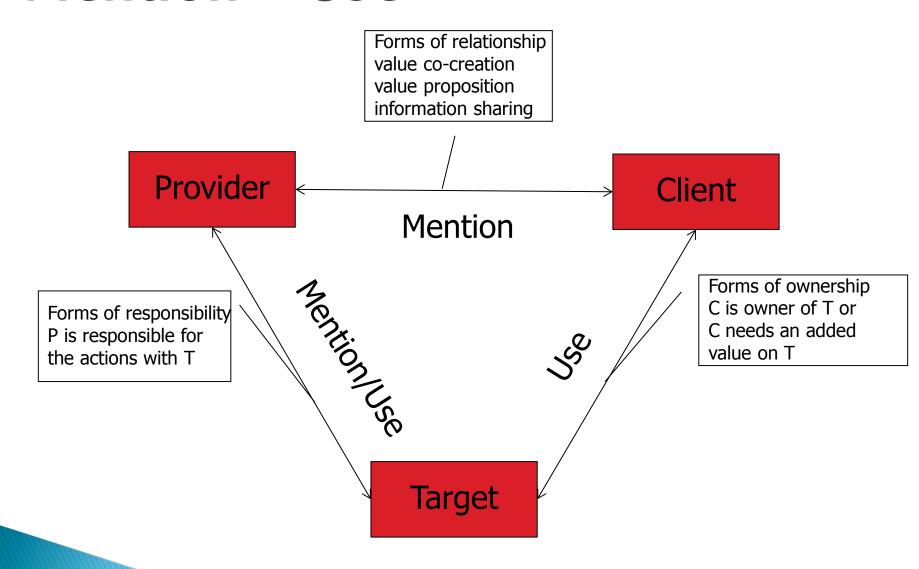
#### Client

- **Individual** ■
- **■**Organization
- ☑Any of previous combined with the technology and/or piece of environment.
- ■Portion of reality owned by Client

#### ■Target

- ■The reality to be transformed or operated on by Provider for sake of Client
- ☑Dimensions of products, technology artefacts & environment
- ■Information, codified knowledge

### Mention – Use



## Problem of moral hazard

- a tendency to take undue risks because the costs are not borne by the party taking the risk
- The customer is able to affect an event he is insured against, but the seller has no power to monitor or affect this event.
  - ERP supplier has limited information about customers IT security
  - Provider has limited information about the basement of the real client's problem
- Double moral hazard
  - Client does not know if the provider is able to operate on the particular target

## Double moral hazard

- Illusion of value proposition
- Provider is not able to see the basis of target
- Client is not able to see the benefits of the cooperation
- Both are motivated to share information and knowledge
- Value proposition can not be set up

# Example

- The company needs information system to support its core business
- The company has serious problems with
  - communication with customers
- But also hidden problems
  - publishing information
  - time spent on one particular business case is too long – mostly caused by bad communication inside the company

# IT company

- Offers a big customised ERP system together with CMS system
  - CMS system has connection to Social Networks
- The problem to solve is the communication
- But it is not a part of the problem
- IT company needs to find its paths through particular targets - to analyse the situation if the client

# Value

- Value proposition is hidden
  - is hidden by the hill
- Hierarchy of barriers hiding the target
  - have to be overcame step by step
  - leads to process of value estimation
- Value can not be proposed
- It can be only estimated
  - is used to find value proposition
  - there is not a target, only target area
    - target area is the space of all sub-targets, corresponding with particular value estimation

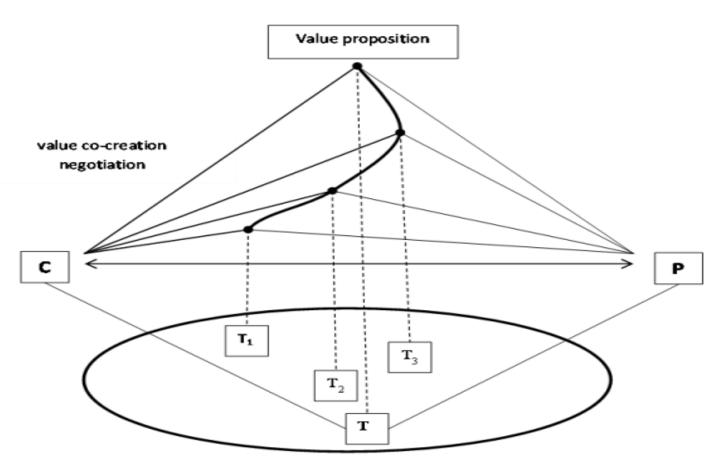
## Value estimation

- modified by the value co-creation process
- motivated by the decreasing of the level of information asymmetry of both parties
- the process is about particularize of value estimations
- till the moment of founding the value proposition

# Value proposition

- can be found in the moment client and provider can see the target
  - share the same point of view
  - both can see the utility level
  - and share as well
- both partners agree with concrete mutual criteria of success
  - variables to test
    - no of customers
    - profitability
  - target values
    - number of customers rise of 30%
    - profitability rises more than 10%

# Value proposition



Target area

### Costs of value estimation

- must be shared and paid
  - problem is complex
  - must be understood and explored
- provider must be paid for using his sources to do it
- Client is paying for the analysis of the target area

## Conclusion

- Information asymmetry and its role in service system
- Value estimation
- Target area
- Negotiation and information sharing
  - Leeds to target finding