## Imperfect information and IT

## On previous lesson

- Knowing information
- Perfect, imperfect and asymmetric information
- Knowing the behaviour of the others and rules
- Imperfect
- Incomplete
- Searching and consequences
- Information about price and quality
- Auction models


## Role of IT

⿴囗木ำ 1 is a tool to：
『fill the gap－to distribute information
ETo eliminate the gap－using IT services to interconnect subject with negative effects of a gap
QManage the information
＊To prevent the influence of the gaps
©To eliminate the gaps

The price of information
图 Is almost individual
图 It is equal to the searching（opportunity）costs
QIt is important to divide the price of information and the price of access to information
${ }^{2}$ To buy the possibility to search
区To buy a possibility to share information
区The question of technology
＊Higher speed means higher probability to find what I am looking for

## Technology progress



## Government and information

图It needs the information for making of the decisions
图It is important source of information
图It is supervisor on the market with information

## Government as the information receiver

© ${ }^{2}$ The most of analysis is done by
『state institutions
©ministry clerks
National bank
©The government is the source of information for itself
The analysis can be wrong
*The decisions can be wrong - moral hazard
용The question of time

The government and searching of information
$\pm$ Where is the equilibrium of searching
QStigler model does not work
WThe process of searching is excluded from the process of evaluating and using of the information
©The person who is searching does not know the effect
We can not be sure that the government has right information
We can not be sure the information are correct
©Moral hazard
워The Greece

The government as the source of information
*The government is not one source of information
${ }^{2}$ The motivation of the clerks
©To publish only the information that are good for them WMoral hazard
*The subjects need the information from other source to prove it

The government regulates the market of information
Direct approach
PProblem of the identification of information gap

- Absolute filling

Whow to do it
Law - market subject must give some information
to the register
®Relative filling
Not necessary to identify a specific problem, just a group of problems
©Mandatory insurance

The government regulates the market of information
QIndirect approach
Development of information sources and channels
Support of using services
©Digital mail-boxes
©Digital signature
区E-government
QSupporting the development of the information access

## Knowledge we need more

- Service System
- Elements of service system
- Client
- Provider
- Target
- Consequences and relations


## Service system

Provider
OIndividual
Organization
Any of previous combined with the technology and/or piece of environment
*Technology that provider is responsible for
国Client
图Individual
ORganization

- Any of previous combined with the technology and/or piece of environment PPortion of reality owned by Client
©Target
${ }_{*}^{*}$ The reality to be transformed or operated on by Provider for sake of Client
©People, dimensions of business
*Dimensions of products, technology artefacts \& environment
QInformation, codified knowledge


## Mention - Use



## Problem of moral hazard

Q a tendency to take undue risks because the costs are not borne by the party taking the risk
国 The customer is able to affect an event he is insured against, but the seller has no power to monitor or affect this event.
图 ERP supplier has limited information about customers IT security
© Provider has limited information about the basement of the real client's problem
Q Double moral hazard

- Client does not know if the provider is able to operate on the particular target


## Double moral hazard

- Illusion of value proposition
- Provider is not able to see the basis of target
- Client is not able to see the benefits of the cooperation
- Both are motivated to share information and knowledge
- Value proposition can not be set up


## Example

- The company needs information system to support its core business
- The company has serious problems with
- communication with customers
- But also hidden problems
- publishing information
- time spent on one particular business case is too long - mostly caused by bad communication inside the company


## IT company

Offers a big customised ERP system together with CMS system

- CMS system has connection to Social Networks
- The problem to solve is the communication
- But it is not a part of the problem
- IT company needs to find its paths through particular targets - to analyse the situation if the client


## Value

- Value proposition is hidden
- is hidden by the hill
- Hierarchy of barriers hiding the target
- have to be overcame step by step
- leads to process of value estimation
- Value can not be proposed
- It can be only estimated
- is used to find value proposition
- there is not a target, only target area
- target area is the space of all sub-targets, corresponding with particular value estimation


## Value estimation

- modified by the value co-creation process
- motivated by the decreasing of the level of information asymmetry of both parties
- the process is about particularize of value estimations
- till the moment of founding the value proposition


## Value proposition

- can be found in the moment client and provider can see the target
- share the same point of view
- both can see the utility level
- and share as well
- both partners agree with concrete mutual criteria of success
- variables to test
- no of customers
- profitability
- target values
- number of customers rise of $30 \%$
- profitability rises more than $10 \%$


## Value proposition



## Costs of value estimation

- must be shared and paid
- problem is complex
- must be understood and explored
- provider must be paid for using his sources to do it
- Client is paying for the analysis of the target area


## Conclusion

- Information asymmetry and its role in service system
- Value estimation
- Target area
- Negotiation and information sharing
- Leeds to target finding

