









AQ Overview Organizational Structure & Financing	
Al Qaeda: Basic Structure and Financial Requirements	
– Hierarchy	
Emir general	
 Consultative council (shura majlis) 	
 Ideological and cultural basis for recruitment/promotion into council 	
 Four Operational Committees (as of 2003 / 2004) 	
– Military	
 Finance and Business 	
 Fatwa and Islamic Study (What is a fatwa?) 	
 Media and publicity 	
 Financial Requirements and output 	
 Core strength 3,000 members in Afghanistan (obviously reduced) and agent network. \$36 million/annually 	
 Annual budget \$50 million 	
 Subsidies to other entities including Taliban \$100 million 	
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Al Qaeda Origins
 Nexus of War, State Failure, Covert Economies, and Terrorism Afghanistan Al Qaeda's rise and financial networks conceived in context of Soviet
invasion of Afghanistan and resistance to it
Creation of an infrastructure
 That was captured by AI Qaeda
 Construction of infrastructure trained AI Qaeda
 Covert Financial and Armaments Flows
 United States
» Funding to and weapons to mujahidin
» Tolerated narcotics outflow
 Allied States
» Pakistan
» Saudi Arabia
» United Kingdom
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Al Qaeda's Financial Inception
"Financial backbone."
 Complex network of entities and actors that "helped finance the mujahidin throughout 1980s." (Source: CFR ITF 2002.)
Bin Laden seed money
 Inheritance \$25-30 million
 Important but small component of vast financial network and flows
Other sources:
 Islamic Charities and NGOs
 Legitimate business fronts
 Smuggling: Narcotics, precious metals.
– Taliban
 Pakistan Inter Services Intelligence Agency
 Saudi contributions to financial infrastructure
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Al Qaeda's financial network: unique target, Part 3
Al Qaeda's financial network: unique target, Part 3
 Informal Funds Transfer (IFT) System Hawala one of many IFTs IFTs originally developed for trade financing Dangers of carrying currency and precious metals China and East Asia Fei-Ch'ien (China), Padala (Philippines), Hundi (India), Hui Kuan (Hong Kong), Phei Kwan (Thailand)
 Configuration of <i>Hawala</i> System Cash Business Few electronic records Difficult to audit flows Multiple vectors of access
 Interacts with other alternative banking systems ¹²























