

### Work in Media Industries

# The Enterprise

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# Definition

• An organization of systems (and people) to produce/deliver a product or service



# Media Enterprise Models

- Production / Distribution / Exhibition
- Commercial / Non-Commercial
- Public / Private



# **Revenue Models**

- Advertising
- Subscription
- Enterprise
- Community



# Frameworks for Success

- Legal / Regulatory
- Economic
- Technical
- Social



# **Departmental Units**

• The various departments that perform critical functions for the organization



#### **Ownership & Management**

 ownership structure, financing, governance, regulation, fiduciary responsibility, planning, strategy, leadership, innovation, ethics, diversity, outreach, team building, conflict resolution, social responsibility



#### Technics / Operations

 hardware, software, networks, IT, AV, estates, budgeting, research, innovation



#### Marketing

 research, analysis, planning, branding, targeting, segmenting, messaging, delivering, evaluating

#### Marketing Plan

Strategy – Objectives, Plan,

- Research markets, sellers, buyers, segmenting, targeting
- Message Brand, Value Proposition
- Delivery Targets, Channels, Engagements
- Evaluation Metrics, Execution, ROI



#### **Programming / Production**

 strategy, research, development, planning, organizing, budgeting, producing

### Production & Delivery Plan

|        | What? | Who? | How? | Where? | Output | Outcome<br>expected |
|--------|-------|------|------|--------|--------|---------------------|
| Year 1 |       |      |      |        |        |                     |
| Year 2 |       |      |      |        |        |                     |
| Year 3 |       |      |      |        |        |                     |



# **Revenue Models**

- Advertising
- Subscription
- Enterprise
- Community



#### Revenue

 strategy, tactics, markets, channels, research, forecasting, reporting, traffic, client relations, sales management (people, systems, materials), the sales process

### Revenue projection

| Entrepreneurship for the Creative Industries<br>Profit / Loss Statement Template |    |    |    |  |  |  |  |
|--|----|----|----|--|--|--|--|
| Revenue  |    |    |    |  |  |  |  |
|  | Y1 | Y2 | Y3 |  |  |  |  |
| Channel 1  |    |    |    |  |  |  |  |
|  |    |    |    |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
|  |    |    |    |  |  |  |  |
| Channel 2  |    |    |    |  |  |  |  |
|  |    |    |    |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
|  |    |    |    |  |  |  |  |
| Channel 3  |    |    |    |  |  |  |  |
|  |    |    |    |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
|  |    |    |    |  |  |  |  |
| TOTAL REVENUE<br>Total   | 0  | 0  | 0  |  |  |  |  |



#### **Administration**

 finance, A/P, A/R, payroll, tracking, reporting, traffic, HR, insurance, taxes, investor relations

| Entrepreneurship for the Creative Industries<br>Profit / Loss Statement Template |    |    |    |  |  |  |  |
|--|----|----|----|--|--|--|--|
|  |    |    |    |  |  |  |  |
|  | Y1 | Y2 | Y3 |  |  |  |  |
| REGULAR EXPENSES   |    |    |    |  |  |  |  |
| Administration   |    |    |    |  |  |  |  |
| Operations   |    |    |    |  |  |  |  |
| Programming  |    |    |    |  |  |  |  |
| Technics   |    |    |    |  |  |  |  |
| Marketing<br>Sales   |    |    |    |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
|  |    |    |    |  |  |  |  |
| CAPITAL EXPENSES   |    |    |    |  |  |  |  |
| Administration   |    |    |    |  |  |  |  |
| Operations   |    |    |    |  |  |  |  |
| Programming  |    |    |    |  |  |  |  |
| Technics   |    |    |    |  |  |  |  |
| Marketing  |    |    |    |  |  |  |  |
| Sales  |    |    |    |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
| TOTAL EXPENSES   |    |    |    |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
|  |    |    |    |  |  |  |  |
| REVENUE  |    |    |    |  |  |  |  |
| Channel 1  | 0  | 0  | 0  |  |  |  |  |
| Channel 2  | 0  | 0  | 0  |  |  |  |  |
| Channel 3  | 0  | 0  | 0  |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
|  |    |    |    |  |  |  |  |
| PROFIT/LOSS<br>Total   | 0  |    |    |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
| INVESTORS' FUNDING   |    |    |    |  |  |  |  |
| Debt   |    |    |    |  |  |  |  |
| Equity   |    |    |    |  |  |  |  |
| Contributions  |    |    |    |  |  |  |  |
| Other  |    |    |    |  |  |  |  |
| Total  | 0  | 0  | 0  |  |  |  |  |
|  |    |    |    |  |  |  |  |
| RECONCILIATION   | 0  | 0  | 0  |  |  |  |  |

# Profit / Loss projection



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