

Seminar in US Foreign Policy  
(USFP)

Weeks 3 & 4

Background Slides on USFP Actors,  
Institutions, & Influences

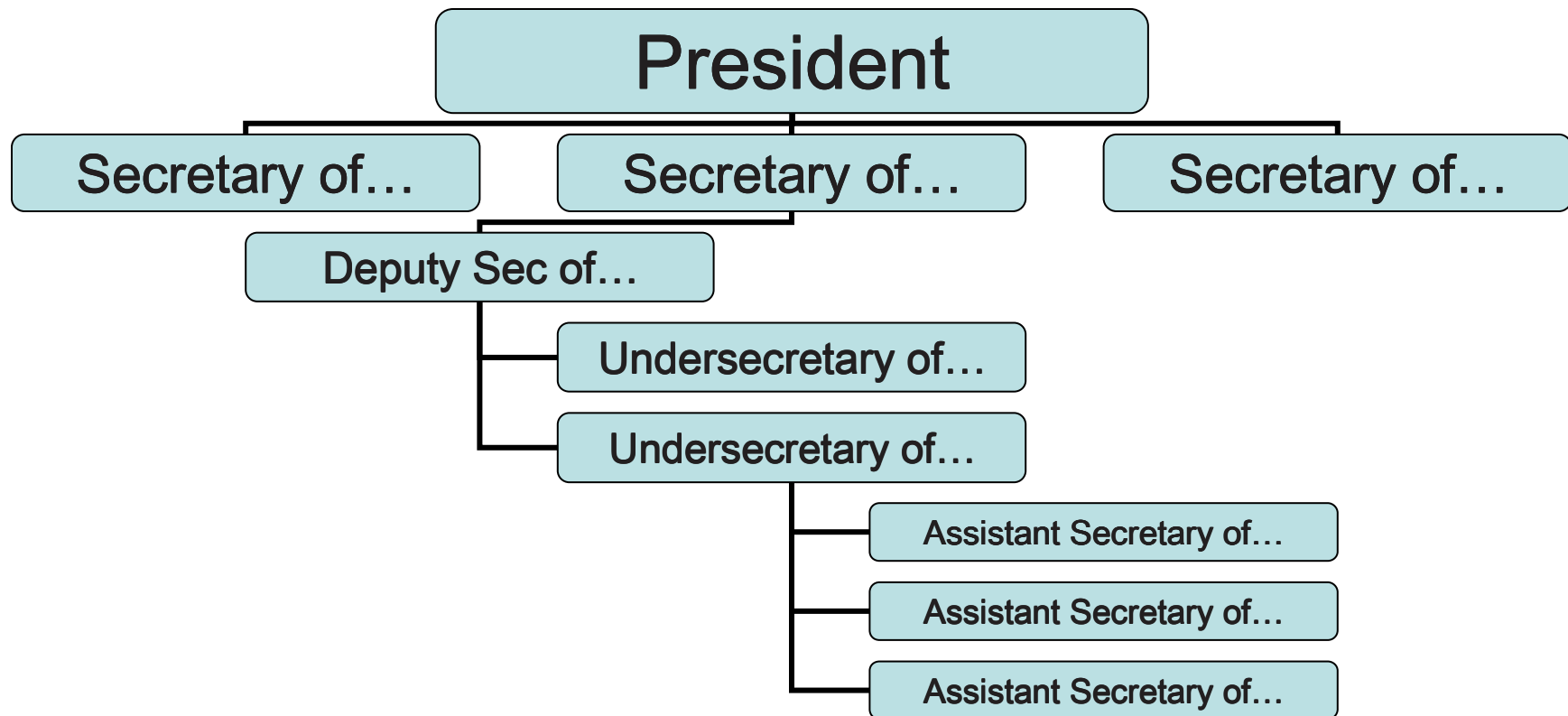
Dave McCuan

Masaryk University

Fall 2009

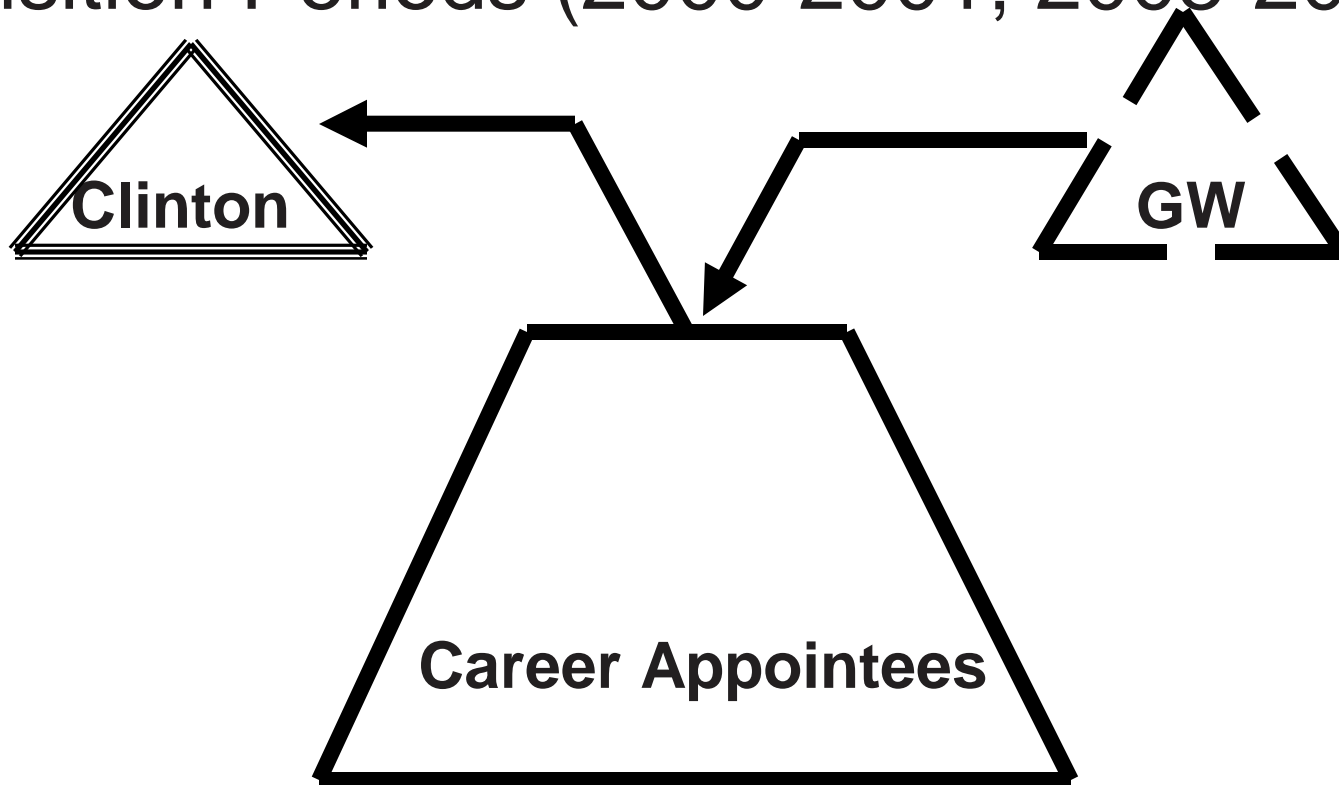
# Cabinet-Style Government

(standard organizational structure)



# Career vs. Appointee Actors

Transition Periods (2000-2001; 2008-2009)



# Key Actors of USFP

- White House
- National Security Council
- Presidential Decision Directives (PDDs & which you can find at the Federation of American Scientists, see [www.fas.org](http://www.fas.org))
- US National Security Structure, including DoD & OSD & the Joint Staff
- US State Department

# DoD: Department of Defense

## The Pentagon



# DoD Structure

- DoD Organization
- The Department of Defense
- The Office of the Secretary of Defense
- The Joint Staff
  - Joint Staff Structure
- United States Army
- United States Navy
- United States Marine Corps
- United States Air Force
- Unified Commands (like Central Command, Tampa, FL)
- U.S. Strategic Command
- Defense Intelligence Agency (DIA)
- National Security Agency (NSA)
- Defense Science Board

# Intelligence Community

- Office of the Director of National Intelligence
  - ODNI Structure
  - DNI National Intelligence Strategy (2005)
  - National Intelligence Council
- National Reconnaissance Office (NRO)
- President's Foreign Intelligence Advisory Board (PFIAB).
- Central Intelligence Agency (CIA)
  - World Factbook
  - CIA list of Chiefs of State and Cabinet Members of Foreign Governments
  - CIA-sponsored page of links on intelligence issues
  - Freedom of Information Act details for CIA documents

# Congressional Oversight

- House Armed Services Committee
- House Committee on International Relations
- House Select Committee on Homeland Security
- House Permanent Select Committee on Intelligence
  
- Senate Committee on Armed Services
- Senate Committee on Foreign Relations
- Senate Committee on Intelligence
  
- Congressional Budget Office (CBO)
- Government Accountability Office (GAO)
- CRS Reports through the Federation of American Scientists
- CRS Reports through the Dept. of State House Permanent Select Committee on Intelligence



# National Security Council

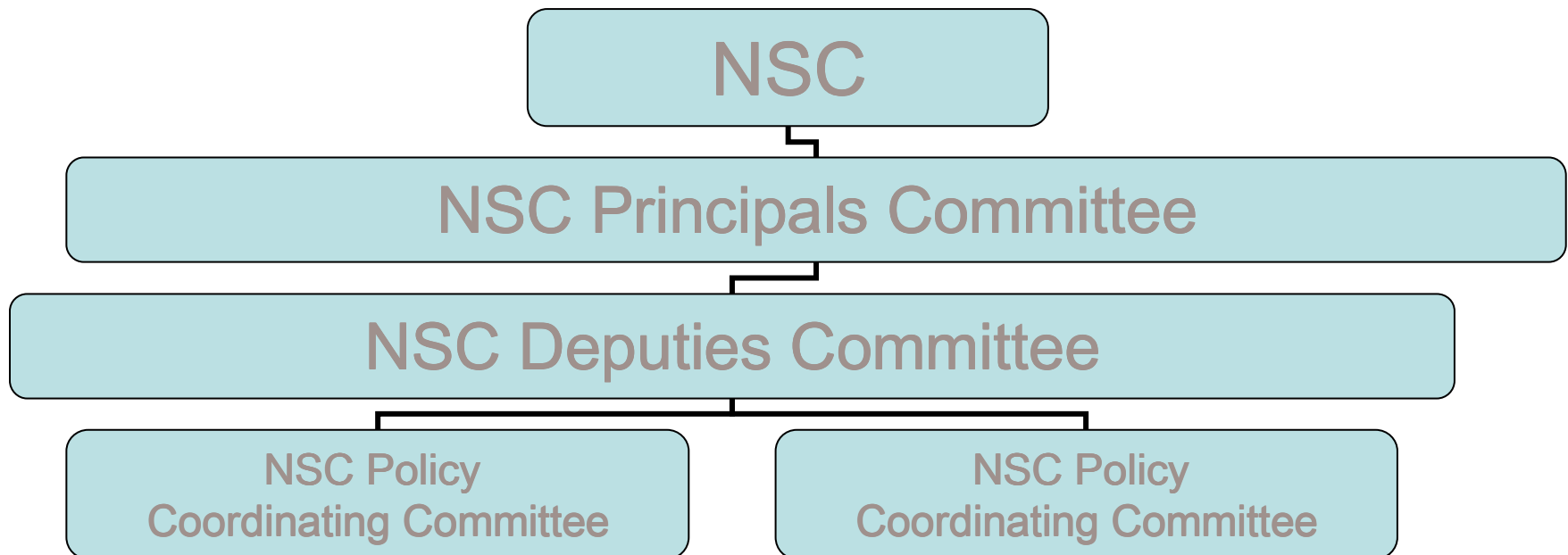
- **Members**

- President
- Vice President
- Secretary of State
- Secretary of Defense
- Any others the President wishes to add

- **Advisors**

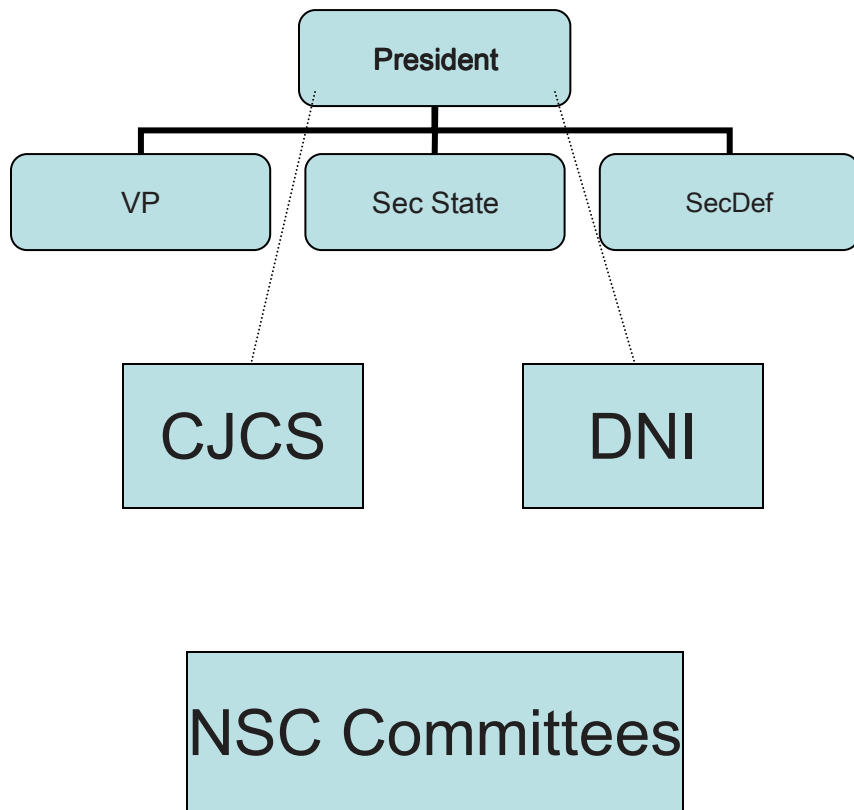
- Chair, Joint Staff (formerly the JCS)
- DNI

# Current NSC Committee Structure

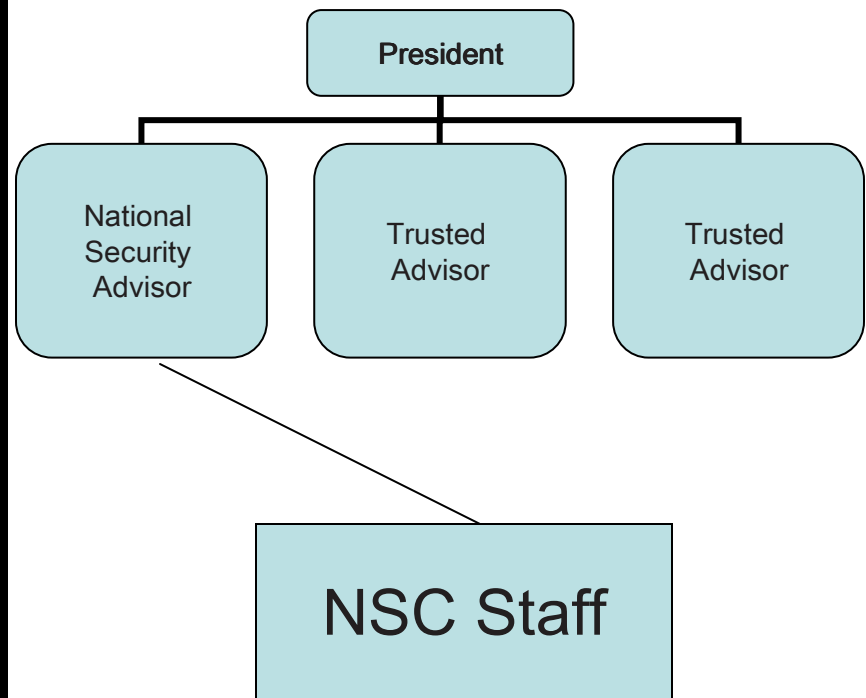


# Evolution of the NSC

## Intended Design



## But sometimes...

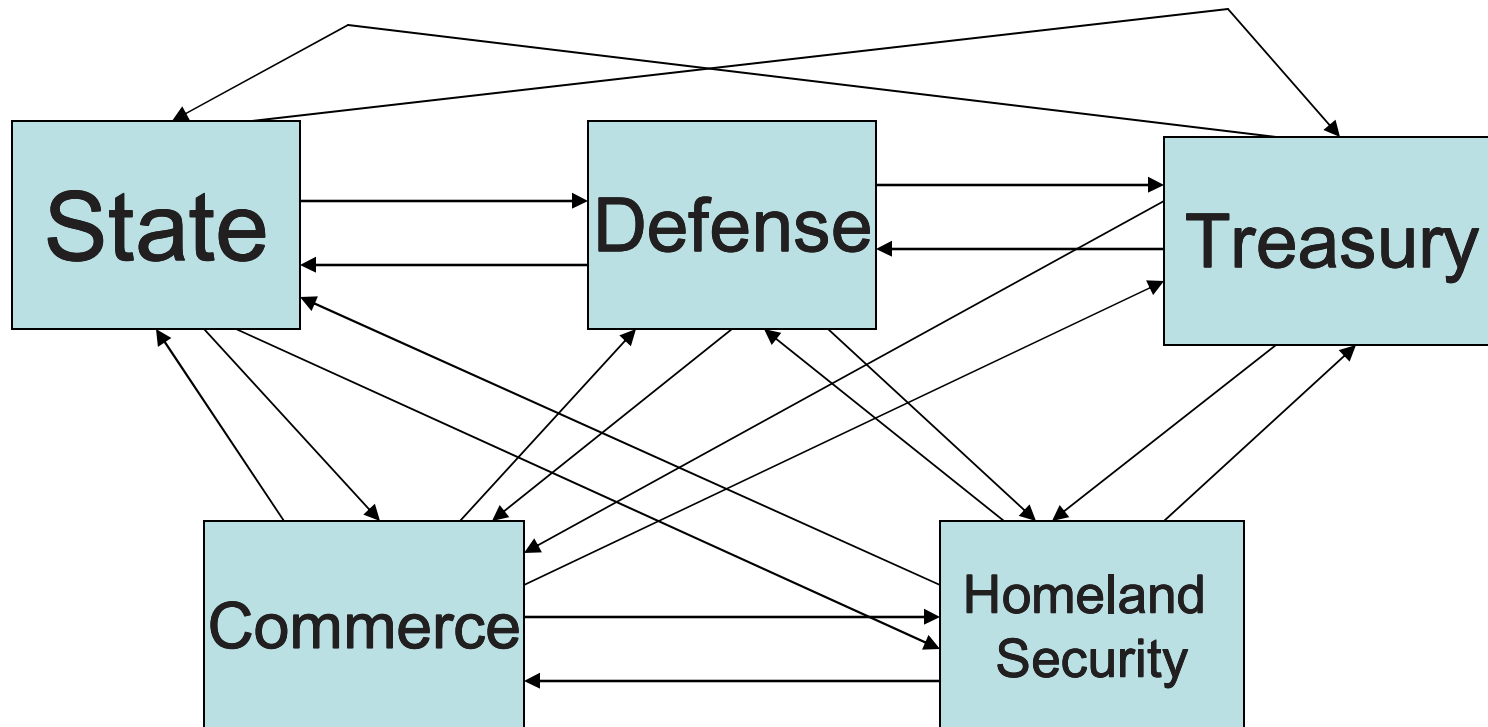


# Analytical Model-Rational Actor Modeling

## Cost Benefit Analysis (CBA)

| Options | Costs | Benefits |
|---------|-------|----------|
| A       | ?     | ?        |
| B       | ?     | ?        |
| C       | ?     | ?        |

# Organizational Process Model

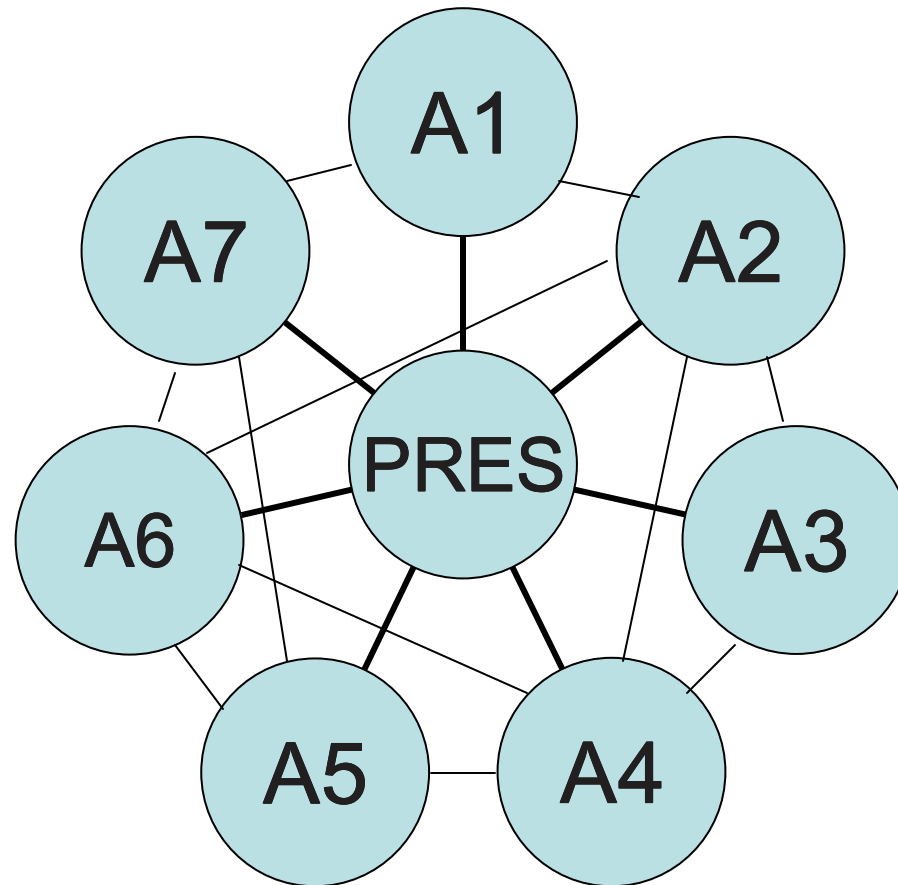


# Advice to the President

- ***Are solutions available in a foreign crisis?***
- State: Negotiate
- Treasury: Sanctions
- Commerce: Trade
- DNI: Need better intel
- Defense: Use force
  - Army: Ground troops
  - Navy: Carrier air power
  - Marines: Amphibious landing
  - Air Force: Bombing



# Bureaucratic Politics Model



# Presidential Management Model

- What Structures, if any, are used in decision making?
- Who is actually making the decision?
- Who does the president trust the most?



# Presidential Management Styles

- Competitive
- Formalistic
- Collegial
- “Two Presidencies” thesis of Aaron Wildavsky?
- Updates to this thesis?

# Decision-Making Evolves & Normalizes to the Mean of Past

