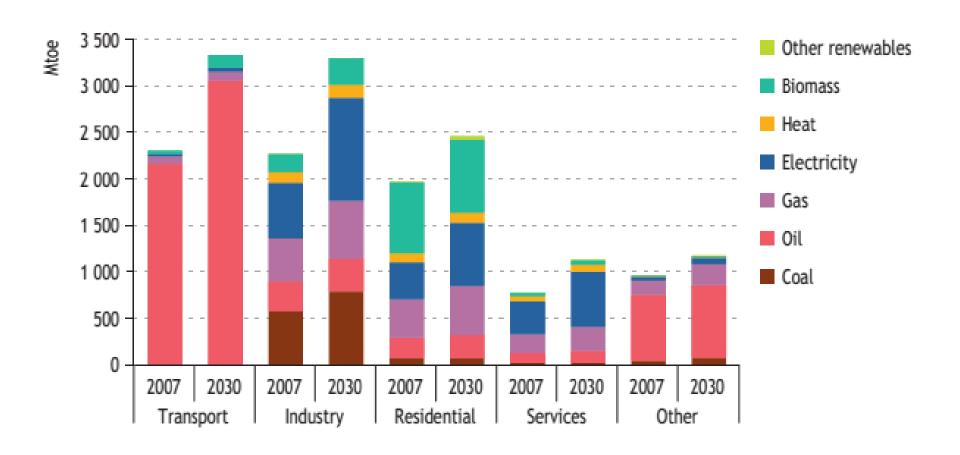
# Natural gas markets

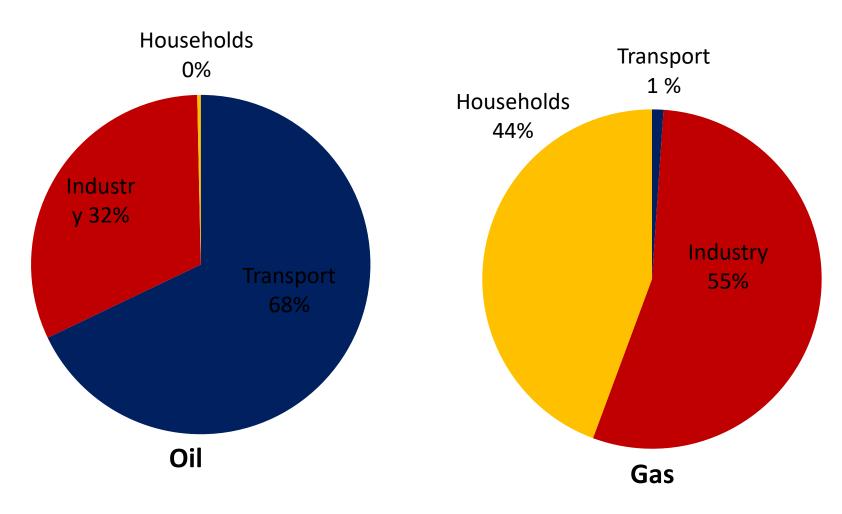
## Natural gas and oil

- Production: complements
- Consumptions: substitutes
- End use consumption:
  - Industry (heat + feedstock)
  - Residential and commercial (heating)
  - Electricity generation

## IEA 2009: End use consumption



# IEA 2009: End use consumption in CZ 2007



## Actors and structure

Figure 40: Schematic of a Typical European Gas Industry in the Monopoly Era

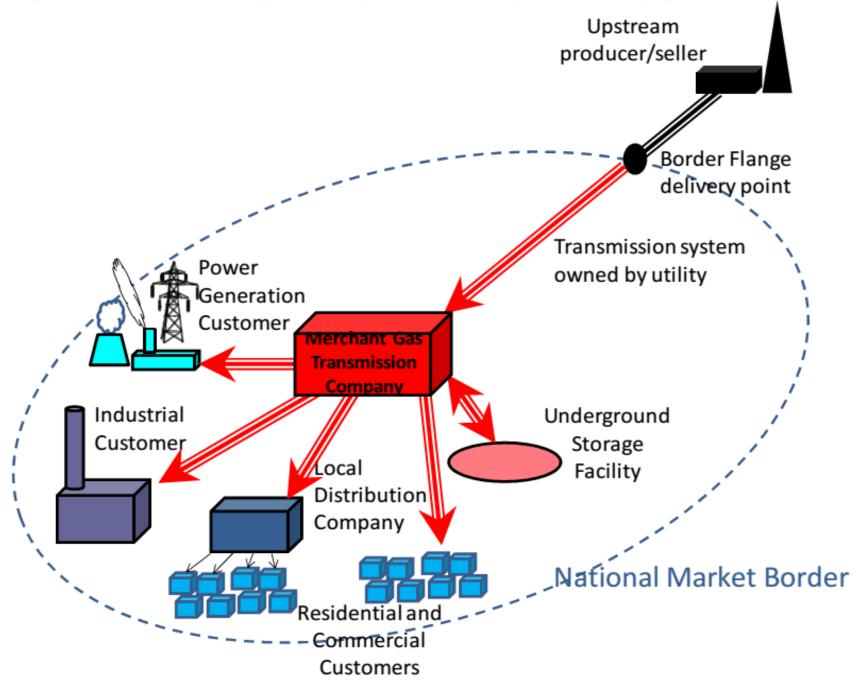


Figure 43: Schematic of a Continental European Market with an Established Gas Hub **Opstream** Traded producer/seller Market Underground HUB Hub delivery point Storage Transmission system Facility KEY owned by System Operator **New Entrant** Spot Gas Flows retailer Power Generation LT Contract Industrial Gas Consumer Short/medium Power Utility 1 contract Hub Area LDC System DSO system LDC DSO system Residential and Commercial Consumers

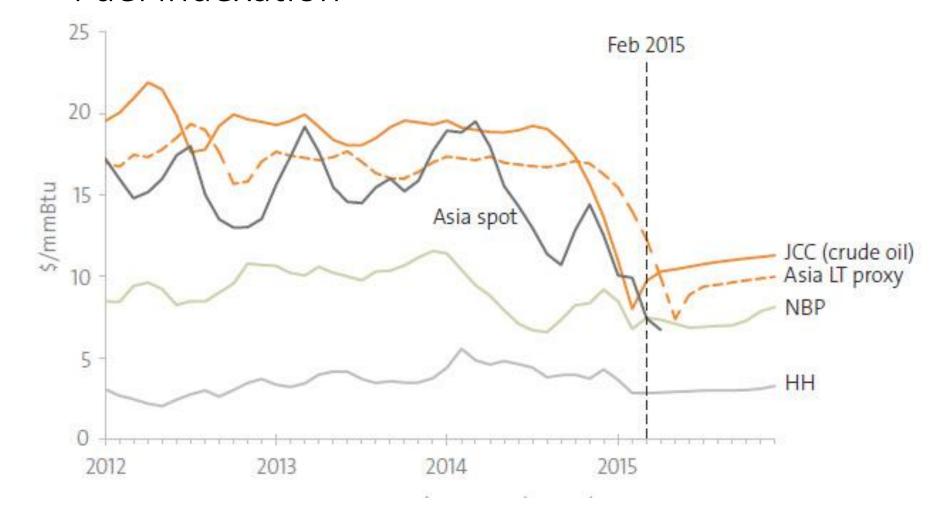
# Pricing

Regulated: end user prices set by national authority (domestic markets of major producers)

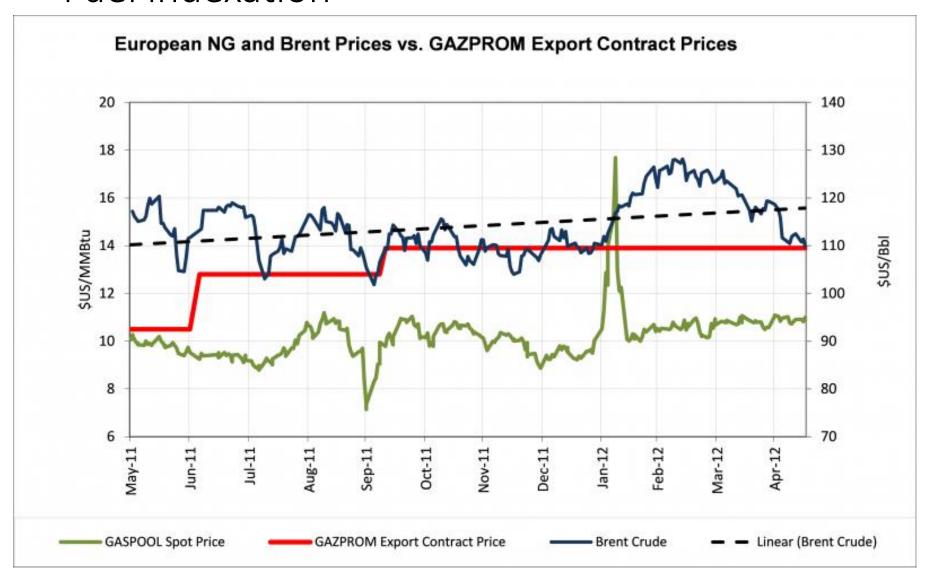
Fuel indexation: pegging the price to competing fuel reflects fuel substitutability (oil, oil product basket, fuel basket)

Market based pricing: price equilibrium in gas-to-gas competition and fuel-to-fuel competition

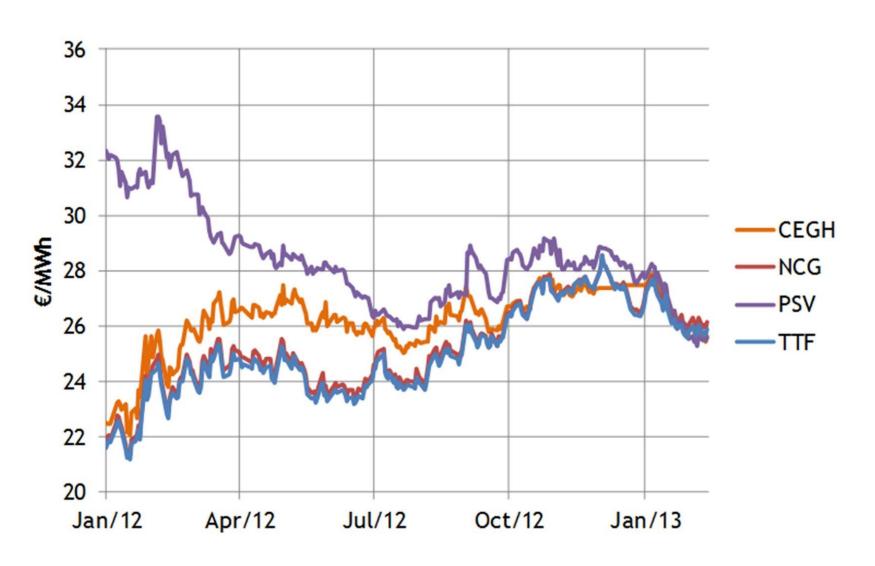
## Fuel indexation



## Fuel indexation

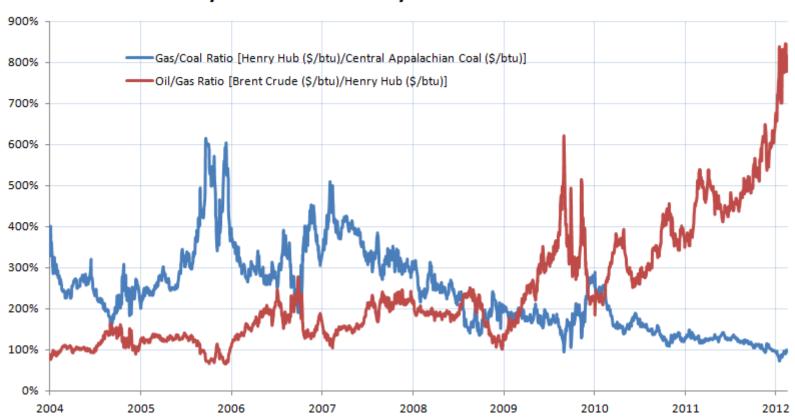


## Gas-to-gas competition



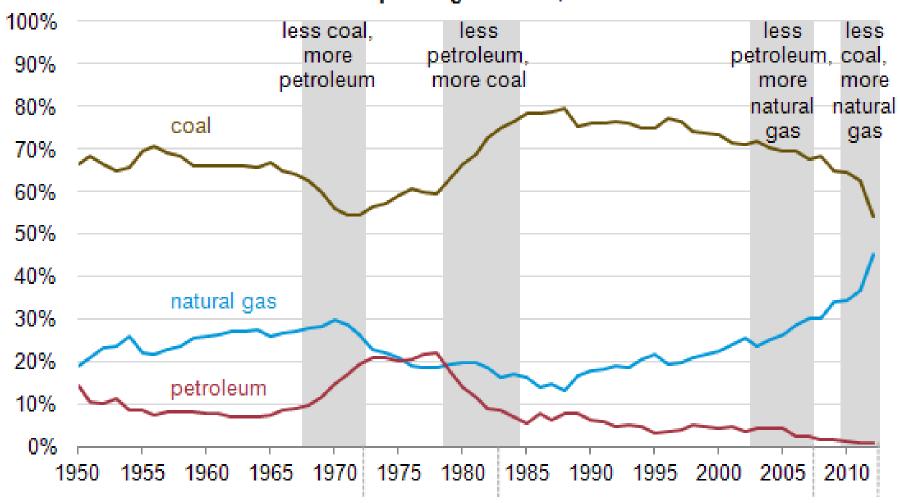
# Fuel-to-fuel competition (USA)

#### Oil/Gas Ratio and Gas/Coal Ratio 2004 - 2012



# Fuel-to-fuel competition (USA)

Annual share of fossil-fired electric power generation, 1950 - 2012\*



## Contracting

#### **Duration**

- Long-term contracts (LTCs)
- Spot

#### Trading mechanism

- Bilateral negotiations
- Over the counter (OTC)
- Exchange

#### Pricing

- Marginal costs
- Netback

# Hubs/exchanges

#### **Exchanges**

- Trading places (physical, financial)
- Exchange = central counterparty
- Necessary conditions
  - Liquidity
  - Interest
  - Regulation

#### Hubs

- Infrastructure crossroads, natural development of physical trading
- Conditions
  - Infrastructure
  - Market fundaments liquidity, demand
  - Storage capacity
  - Regulation: TPA

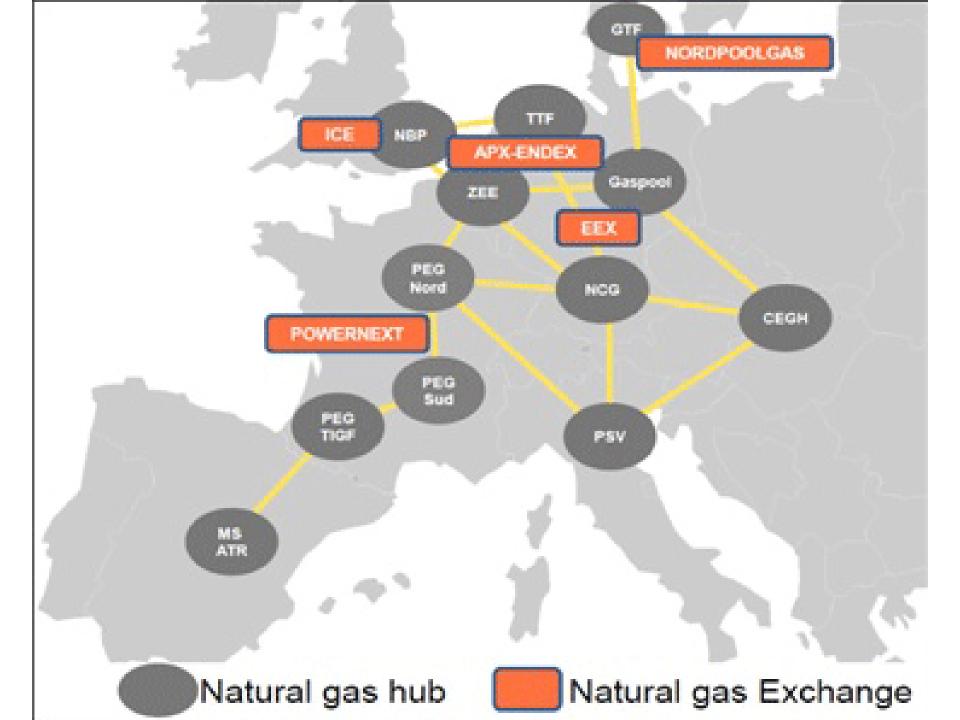
### Hubs

### **Physical**

- Transit hub: infrastructure crossroad + OTC trading
- Trading hub: infrastructure crossroad + Exchange
- Transition hub: in between

#### Virtual hubs

- Regulated emergence
- Geographical delimitation (regional or national market)



## OTC

- Short term bilateral agreement
- Standardized products, balancing
- Direct or via a broker
- 16 40% of European market

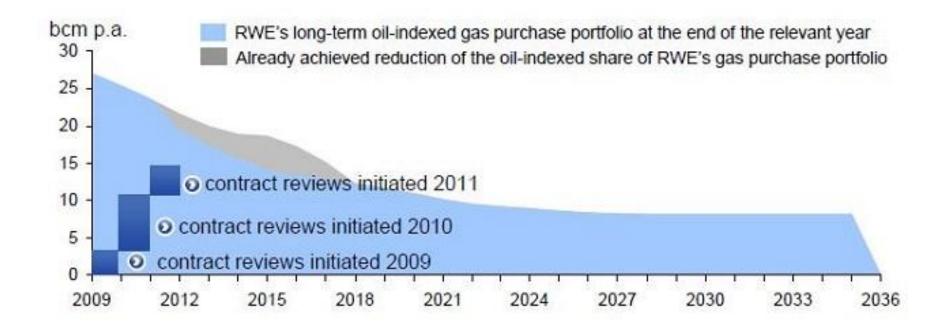
# Bilateral negotiations

- Two parties, direct negotiations, details kept in secret (Russia China gas deal of 2014)
- Long term, strategic contracts
- Content
  - Duration
  - Pricing formula
  - Additional clauses

#### Duration

15-35 years, recently up to 20 years

Example: RWE contract portfolio



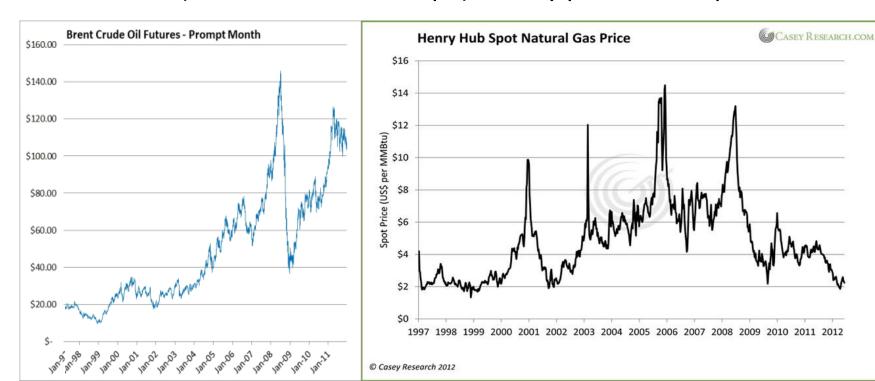
## Pricing formula: oil indexation

```
P(m) = P(o)
      + 0.60 \times 0.80 \times 0.0078 \times (LFO(m) - LFO(o))
      + 0.40 \times 0.90 \times 0.0076 \times (HFO(m) - HFO(o))
... o = current month
... m = target month
... LFO = light fuel oil
... HFO = Heavy fuel oil
... 0.60, 0.40 = market shares of competing fuels
\dots 0.80, 0.90 = pass through factors
... 0.0078, 0.0076 = FO/gas energy parity
```

## Energy content parity

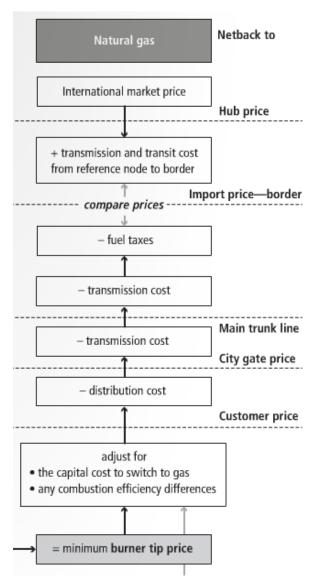
Oil parity is achieved at a = 0.172 (1 MMBtu = 0.172 barrels)

- Brent = \$120 => NG = 0.172\*120 = 20.64 \$/MMBtu (Brent parity)
- Brent = \$20 => NG = 0.172\*20 = 3.44 \$/MMBtu (Brent parity)
- » Producers (Qatar, Russia) usually prefer oil indexation
- » Consumers (North America, Europe) usually prefer hub/spot indexation



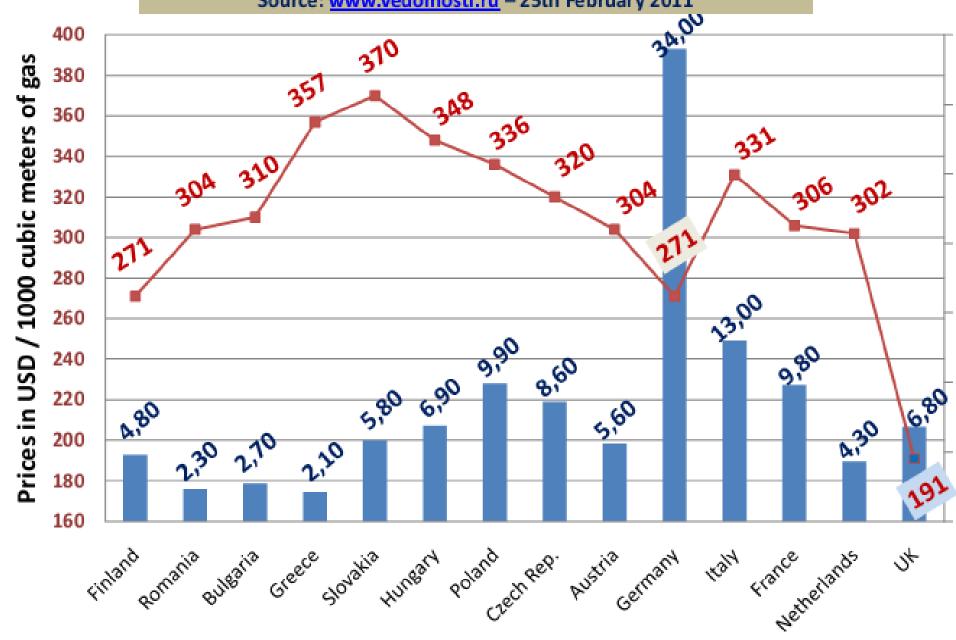
# Pricing formula: Netback pricing

- *Netback price* = replacement value
- What is the maximum competitive price?
- Netback to natural gas
- Netback to other fuels

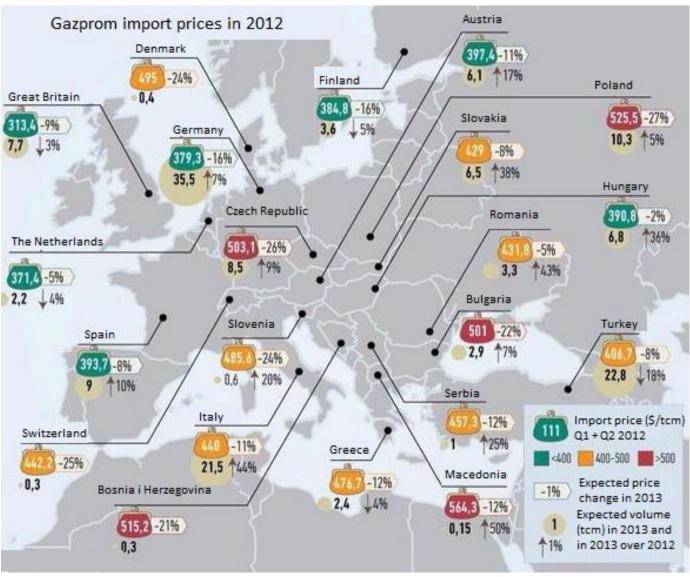


# Gazprom gas prices for EU – 2010

Source: www.vedomosti.ru - 25th February 2011



## Russian import price in 2012



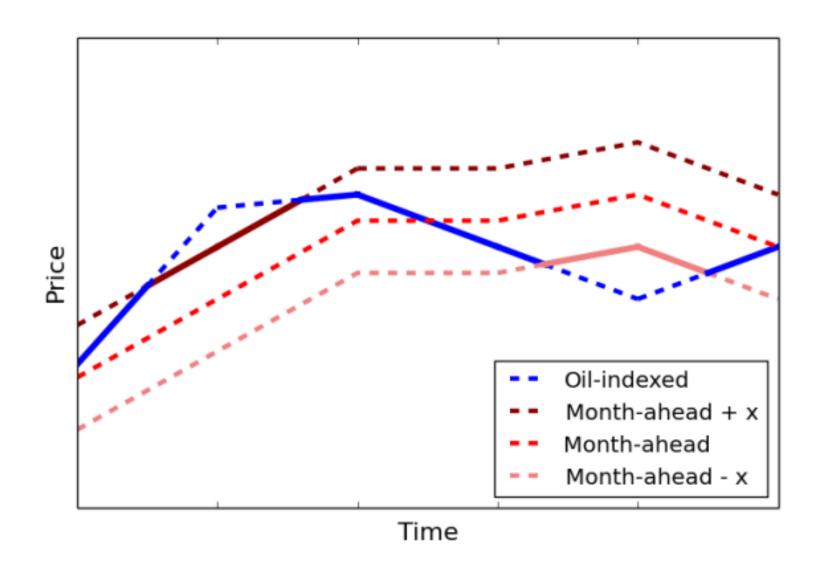
## Additional clauses

- Flexibility (take-or-pay): (70-) 85 90%
- Destination clause (reexport)
- Delivery point

# Compromising oil and hub indexation: mixed formula (Gazprom – E.ON, RWE 2010)

- Price formula
  - = 85% oil indexed + 15% hub indexed

# Compromising oil and hub indexation: "Indirect spot pricing" (Gazprom – ENI, PGNiG, 2013)



# LNG



Oil, Gas, Coal 2010

(milion MMBtu)	Oil	Gas	Coal
Reserves	8 021 000	6 657 200	16 441 176
Production	169 456	113 670	150 794
Traded	107 512	34 710	24 520
Seaborne trade	59 096	10 573	13 631

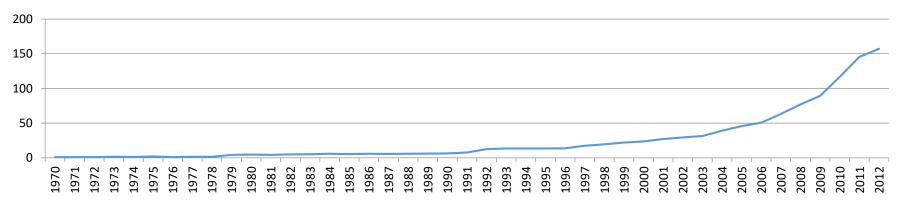
# Oil, Gas, Coal 2010

	Oil	Gas	Coal
Trade/Production (%)	63.4	30.5	16.3
Seaborne trade/Trade (%)	55.0	30.5	55.6
Seaborne trade/Production (%)	34.9	9.3	9.0

## Development of LNG trade

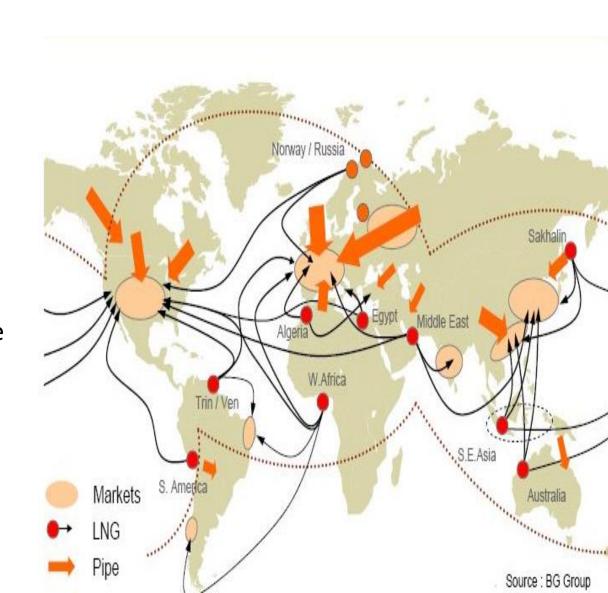
- Before 2000: strictly bilateral LTCs supplying premium markets (Spain, France, Japan, South Korea)
- After 2000: the rise of Qatar
  - 1997: 0.16 bcm of LNG exported
  - 2012: 105.4 bcm of LNG exported

#### **Qatari NG production (bcmy)**



## Global Situation before 2010

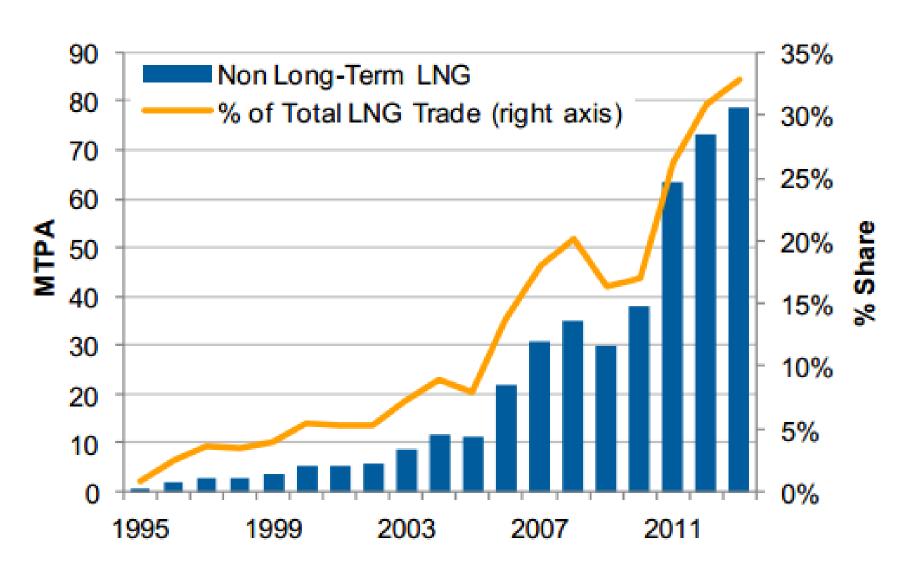
- Two main production areas:
  - Atlantic basin
  - Pacific basin
- Three main consumption areas:
  - North American market
  - SE Asia
  - Europe
- Growing share of LNG on the overall traded volume.
- The rise of Qatar (and possibly Australia).



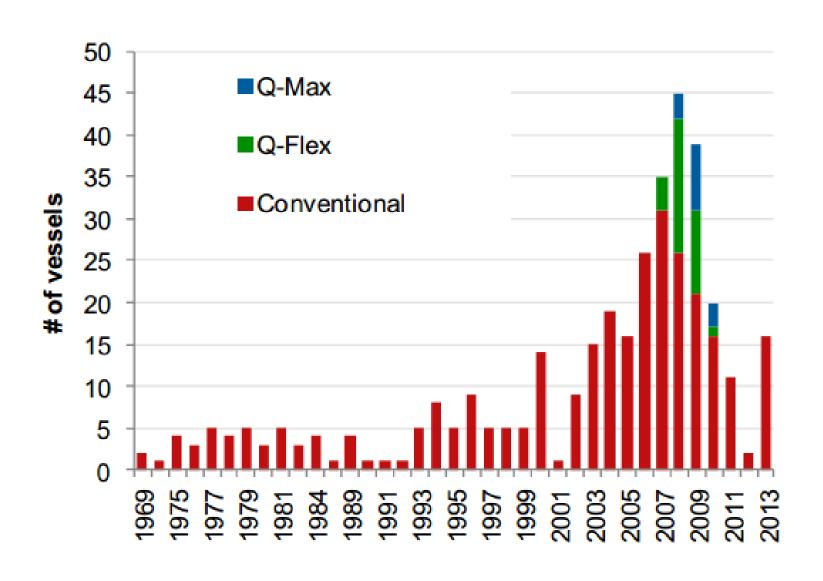
### Since 2010

- North America out of the picture
- Rapid rise of flexible trading
  - More LNG contracts with destination flexibility
  - New exporters and importers
  - Balancing needs in traditional markets
  - The continued disparity between prices in different basins which has made arbitrage an important and lucrative monetization strategy.
  - The large growth in the LNG fleet
  - The decline in competitiveness of LNG relative to coal and shale gas
  - The large increase in demand in Asia and in emerging markets

## Flexible LNG trading

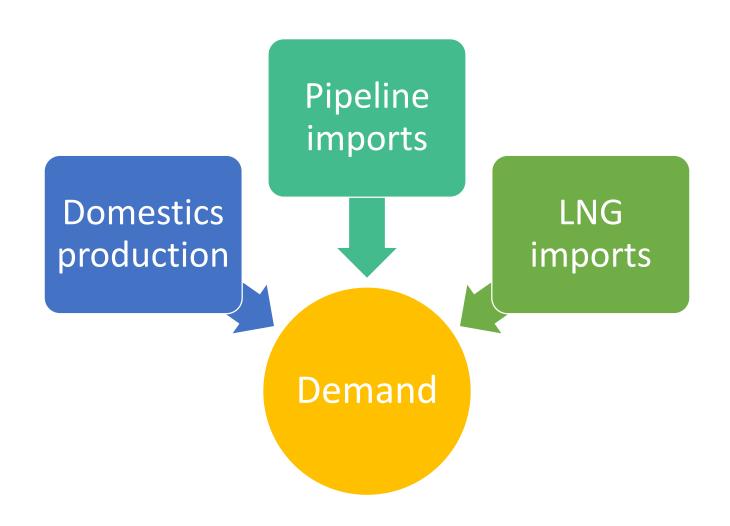


## Global LNG Fleet by Year of Delivery

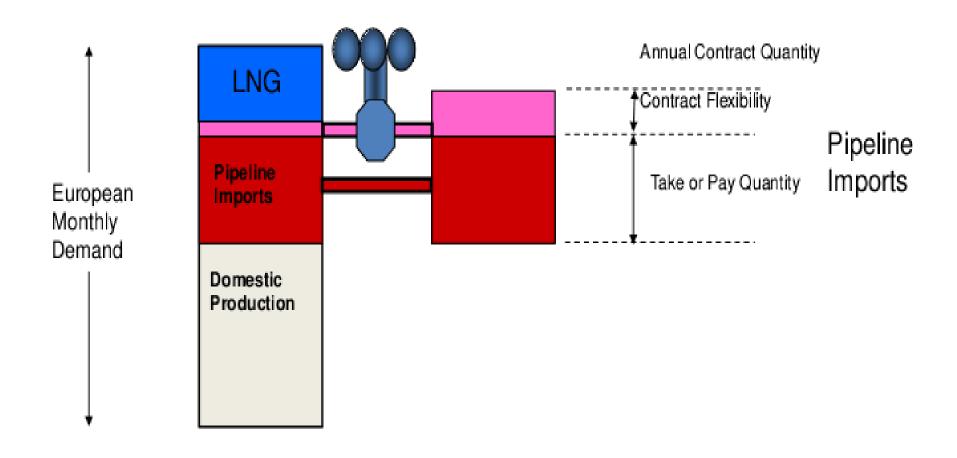


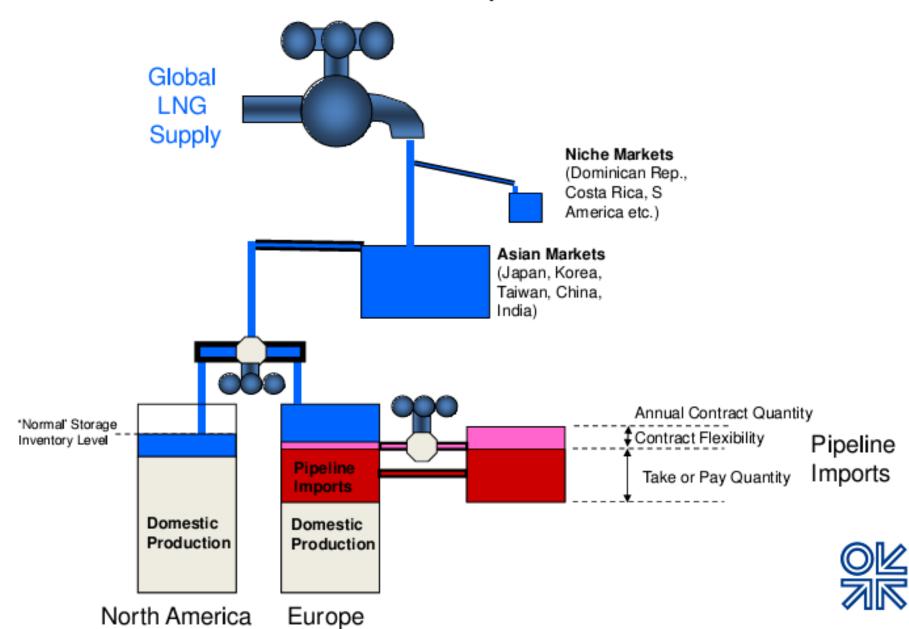
# European supply dynamics

# European supply dynamics

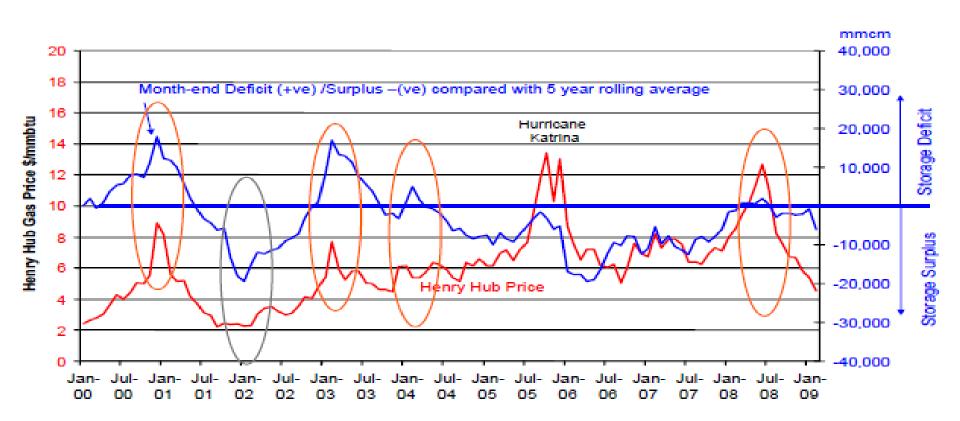


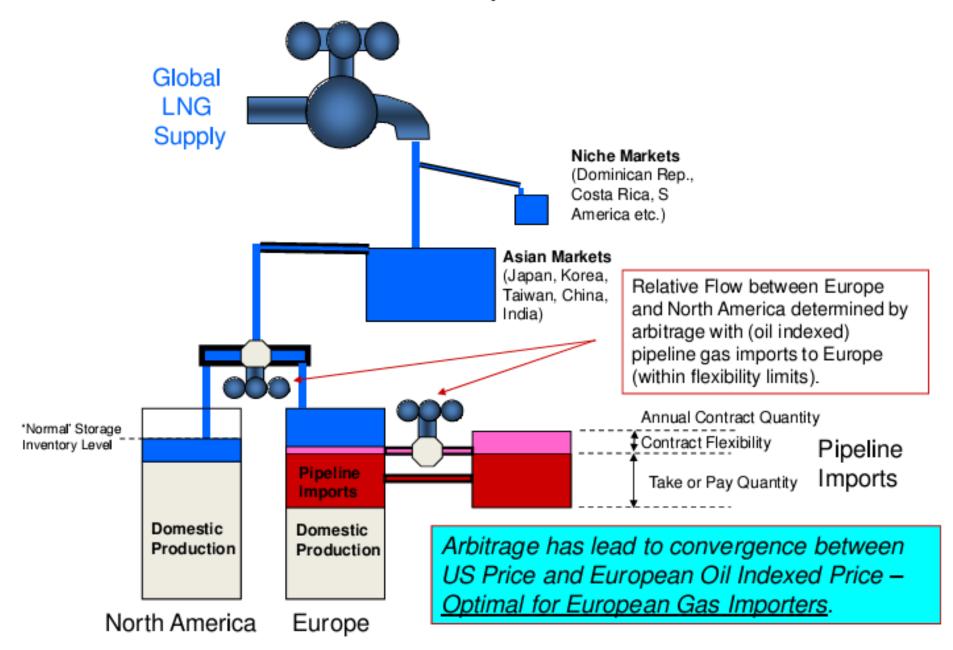
# **European Supply Dynamics**

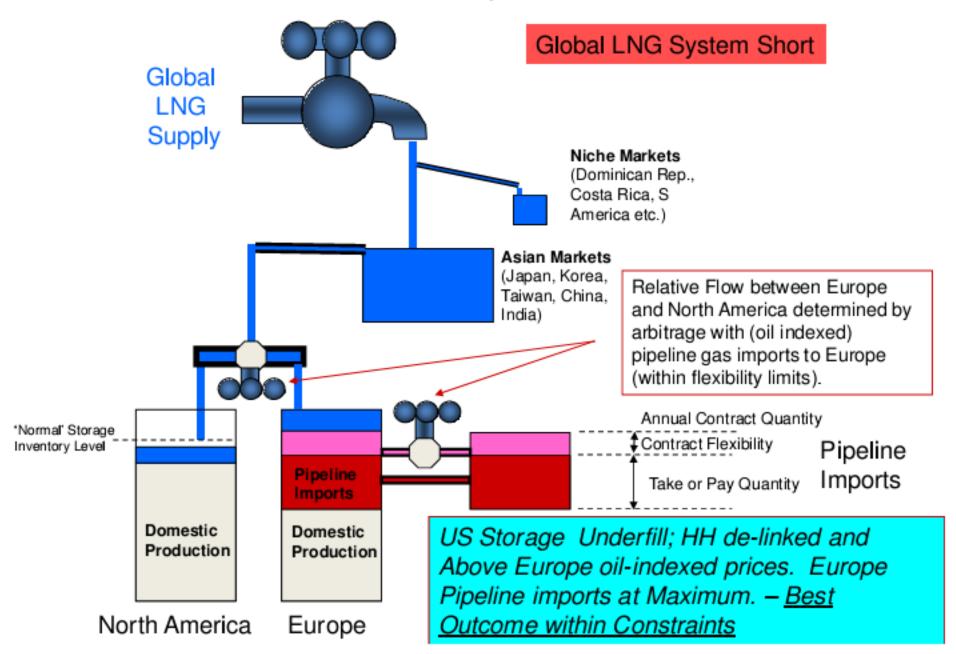


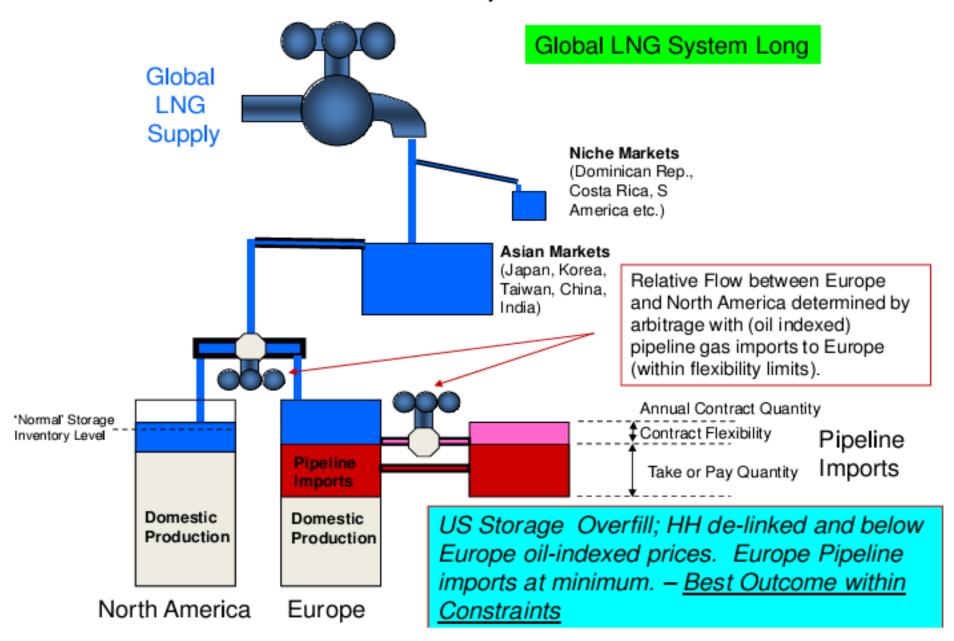


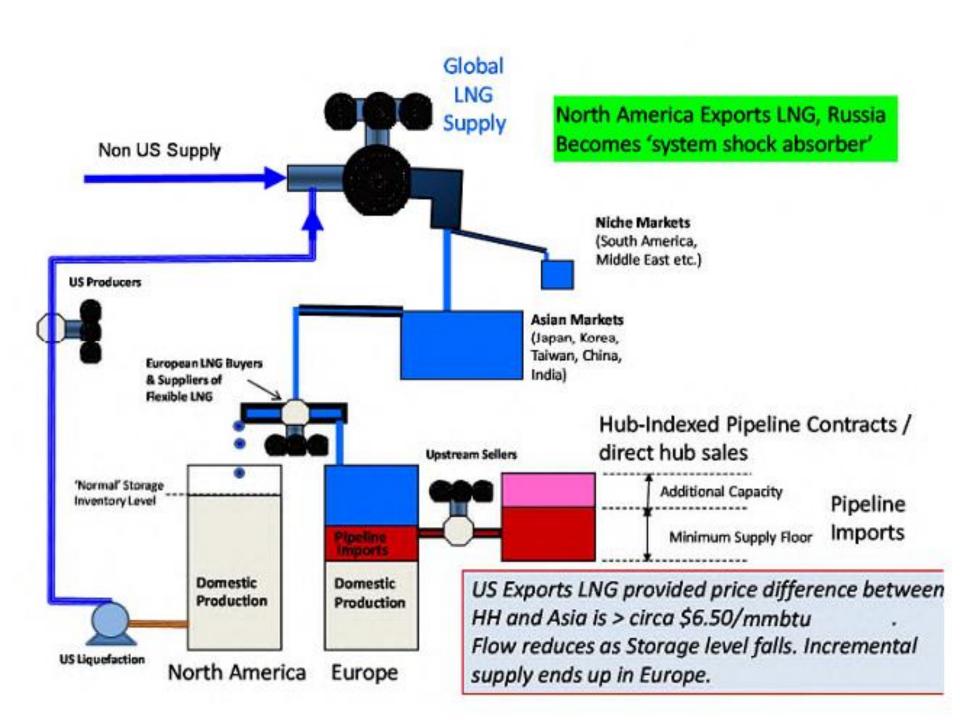
# US storage level as a volatility factor



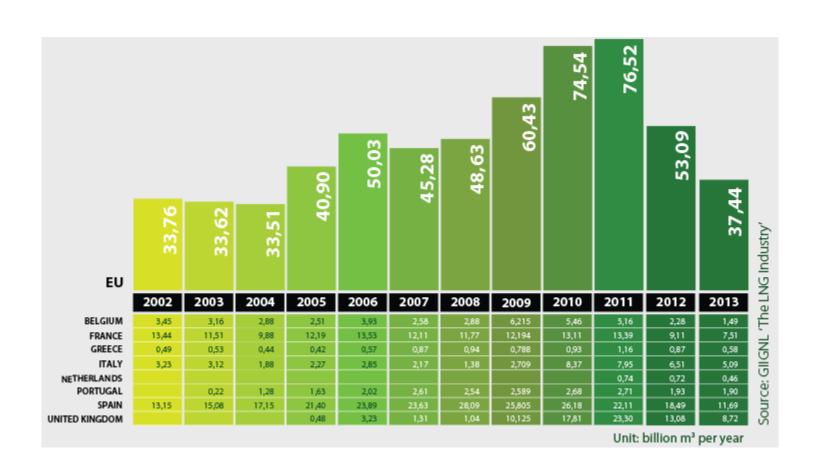








# **EU LNG imports**



# Retail market



Trader

Customer



# Retail price (CZ)

#### Price components

- Non-regulated: 50-81%
  - Supplier/trader price (wholesale price)
  - Storage price
- Regulated: 19-50%
  - Transmission (high-pressure network)
  - Distribution (low-pressure network)
  - Market operator services (balancing, clearing)
  - Gas tax (legal entities)
  - VAT

#### Customers

Up to 1.89 MWh/y – just cooking 1.89-7.56 – cooking and hot water More than 7.56 – heating

20-25 MWh/y – typical household

Below 630 MWh/y - "small customer" by law (protected customer)

#### Competition and retentive programs

- 24/7 assistance services
- Energy consultancy (efficiency, furnaces, insulation, lighting)
- Price
- "Personal assistant"
- Discounts on (un)related services (mobile tariffs, fitness, ...)

- Customers prefer price to other benefits
- Traders want them to prefer other benefits
- Large customers change supplier every year
- Households:
  - 1/3 already switched
  - 2/3 not incentivized

At what price it makes sense to gain or maintain a customer?

#### Margin

- Gross: margin per MWh (smaller customers bring more profits due to limited negotiation position)
- Net: margin per MWh including salaries, advertising, etc. (large customers bring more profits due to tiny margin x great volumes)
  - => Portfolio: small customers unstable in offtake (weather) and stable in contracts; large customers stable in offtake and unstable in contracts
- Negotiation position: price, individual terms of service => dozens of products (tariffs) now on the market
- The treshold between small and big customer is getting lower (100-200 MWh/y)

At the price when gross margin > acquisition costs.

Door to door contracting (D2D)

Direct, or

Outsourced:

- + Time efficient
- + Cost efficient
- + Coverage
- + Powerful channel
- No exclusive cooperation
- Whole portfolio moving
- Ignoring portfolio
- Faking offtake volumes for more commision

### In the shoes of a trader...

- Searching for purchase oportunities
- Fighting for customers
- Fighting with customers
- Regulation to follow:
  - National law
  - Original European directives (implementation risk)
  - European Court of Justice's rulings
  - Rulings of the Member states' highest courts