

# Oil in the US Foreign Policy – Partners and Suppliers

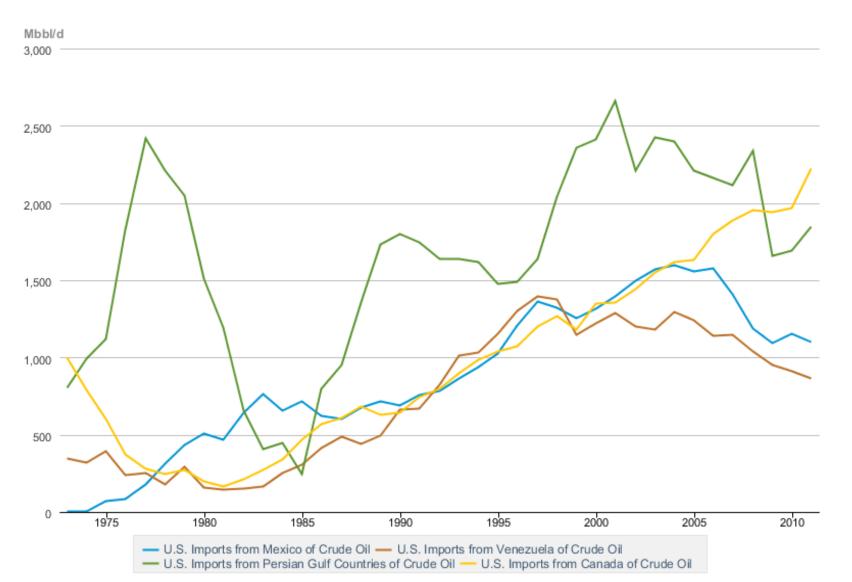
Martin Jirušek, PhD.

## **Sources of Import**

- Canada (43%)
- Saudi Arabia (9%)
- Mexico (7%)
- Venezuela (6%)
- Iraq (5%)



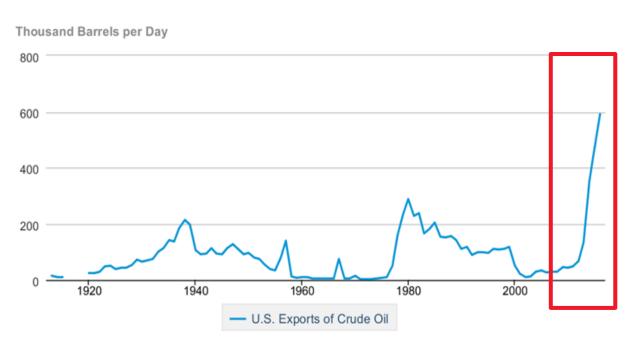
## **Sources of Imports**

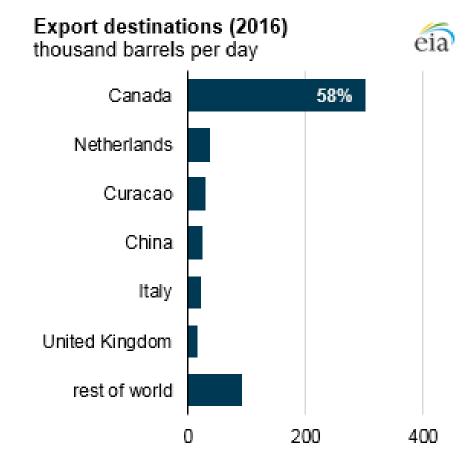




## **US Oil Exports – Change of a Trend**

#### U.S. Exports of Crude Oil









#### Canada – Overview

- 5th biggest producer of natural gas
- 5th biggest producer of oil
- 3rd in total oil reserves (incl. oil sands sustainability?)
- 5th biggest producer of energy commodities
- Energy related industry produces over 10% GDP



- Among the world's most interconnected economies
- Energy-related commodities and products assume a significant share of mutual trade exchange
  - Oil
  - Electricity (NE Quebec)
- Canadian energy-related export to the US USD 120 bn./y majority of CAN oil exports go
  to the US
- Canadian oil exports over 1/3 of all oil imported to the US



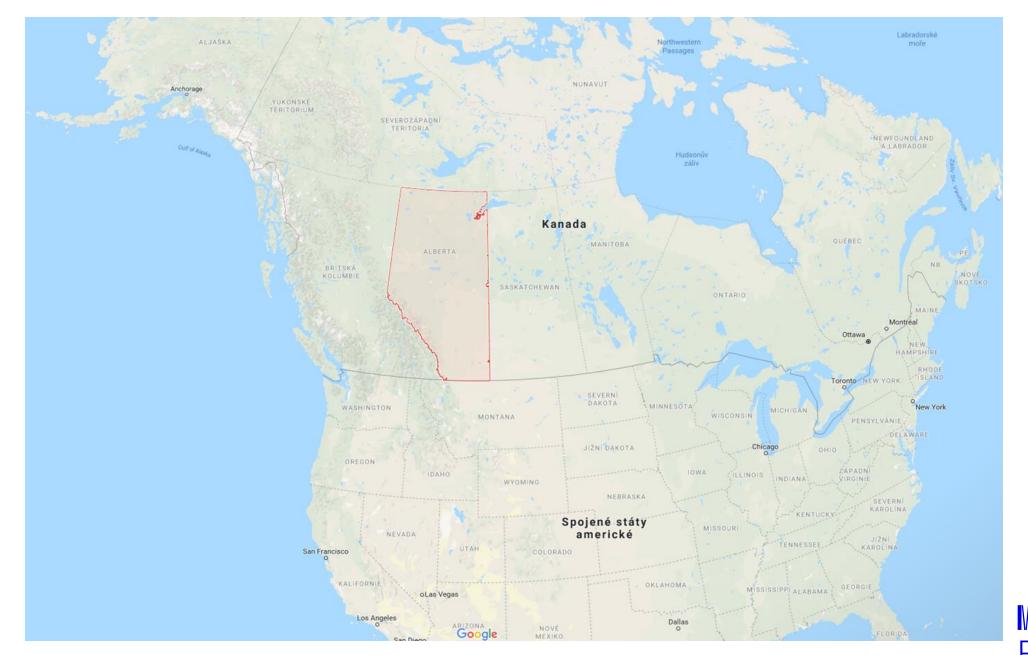
- Free Trade Agreement (1988) and NAFTA (1994) as important milestones –
  mutual agreement to maintain export levels (as a 'buffer')
- US-Mexico-Canada Agreement?





- The history of Canadian oil industry begun around the same time as in the US
- The industry became globally important only after the WWI
- The center of gravity has been located in Alberta
- Growing importance related to growing concerns about the ME
- Canadian oil resources mainly developed by (US) OCs enjoying support from
  Canadian and state governments (undermining the position of independents)
  - low royalties and restrictions placed on upstream activities







## Canada – 'The Big Four'

- 1950s and 1960s Canadian oil sector dominated by foreign IOCs (up to 98%) 'The Big Four':
  - Royal Dutch/Shell
  - Imperial (Exxon)
  - Texaco
  - Gulf
- Dominated refining imported cheap oil from abroad + restrictions on imports to the US –
  hard times for Canadian producers
- Independents pressured the government reforms and restrictions on oil allocation to protect domestic producers
- 1st oil shock as a big spur for Canadian production



#### Canada, 1970s and Petro - Canada

- Canadian government pressed to assume control over the oil sector est. of Petro Canada
  NOC (1974)
- Resistance against IOCs, higher state interventions in the sector
  - Canadian gov. assumed control over several daughters of the Big 4
  - Establishing of own OCs by local governments
- 1980 National Energy Program (NEP)
  - related to fears after the oil crises and following economic recession
  - energy security (oil self-sufficiency)
  - redistribution of revenues (i.e. to keep it in Canada)
  - greater Canadian ownership in the oil sector
- 25% share in new oil discoveries subjected to the state
- Some even called for nationalization of the whole industry...
- higher taxation, grants for drilling in remote areas,...

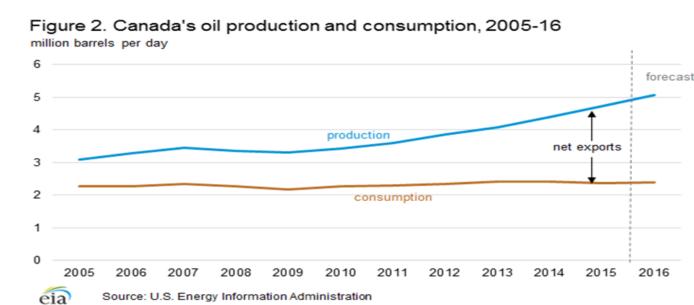


#### Canada – End of NEP

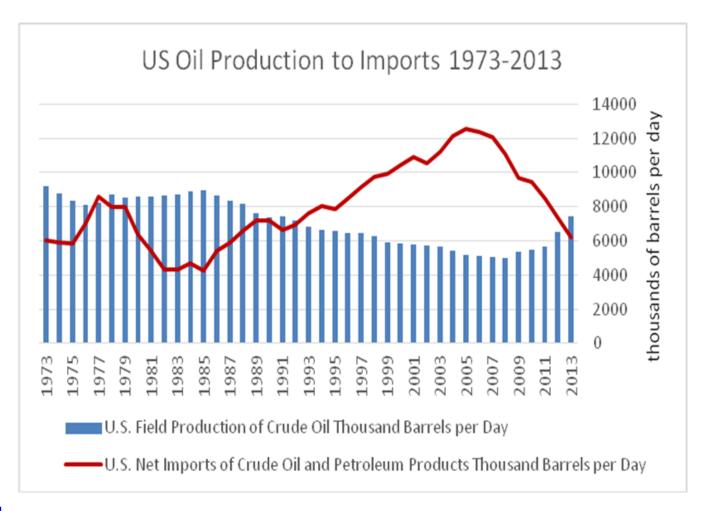
- NEP result of pressure from Alberta disputes over oil pricing and revenue sharing
  - Government of P. Troudeau and a larger political consensus of that time
  - Impact of the NEP 1970s discourse
- NEP negatively affected relations with the US
- The end of the NEP
  - oil price collapse in mid-1980s
  - new government in 1984
  - market integration CAN+USA (1988 FTA) a CAN+USA+MEX (1994 NAFTA)
- NEP seeded a distrust between IOCs and the federal government
- Re-privatization of oil assets (partly including PetroCanada), liberalization in 1990s
  - influx of foreign capital (mainly US) circa USD 40 bn. in 1997-2001 CAN as the biggest US oil supplier



- Canada imports cca 1mbd. caused by internal factors type of Canadian crude and the setting of local refineries (adjusted for light crudes)
  - Canadian heavy oil extracted from tar sands vs. light US oil extracted from shale formations
- Key role of infrastructure Keystone XL (economy of the project?)
- Further changes caused by:
  - unconventionals
  - consumption in Asia



## **Keystone XL, US Production vs. Imports**





- Future of current export/import patterns?
- Expansion of domestic refining capacity does not seem viable
- Canadian turn to the East?
  - need for expanding transport infrastructure to transport oil to Western ports
  - Trans Mountain Pipeline expansion environmental concerns, sued (natives, locals) bought by the Canadian Government, approved, progressing but still contested by indigenous people
  - Northern Gateway Pipeline (financially unsound, cancelled?)
  - Keystone XL progressing but contested (on environmental grounds)
- Oil prices and conditions for new projects?



#### **Trans Mountain & Northern Gateway Pipelines**



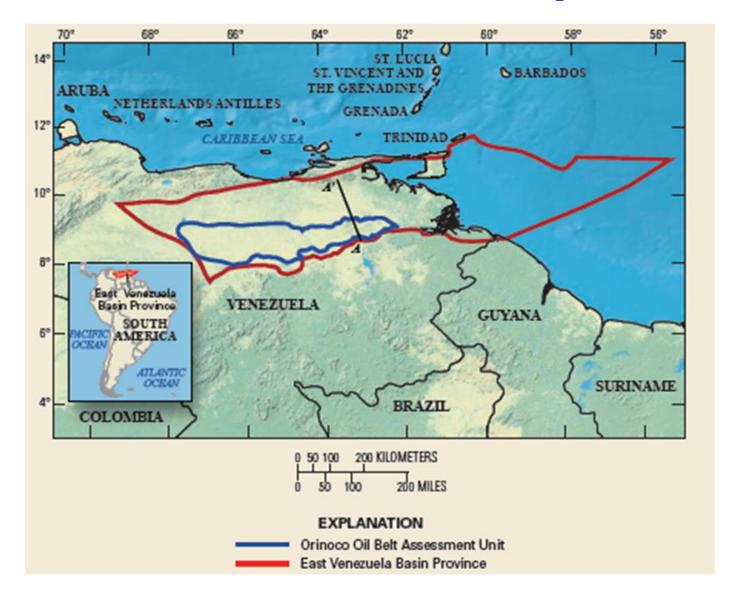


#### Venezuela

- One of the biggest oil producers on Western hemisphere and worldwide
- Bulk of its production heads to the US
- Heavy and sour crude requires specific refinery setting refineries around the G. of Mexico dependent on heavy crude
- Venezuela has one of the most promising unconventional oil resources and the biggest reserves
  - nearly 300 BBO (more than SA)
- Despite the deposits production has been declining since 2001
  - sector is chronically underfinanced
  - Venezuela in a deep economic crisis



## Venezuela – Total Reserves up to 513 BBO?





- Beginnings of the oil industry late 1910s
- Oil plays developed mostly by Royal Dutch/Shell and Jersey Standard (SONJ)
- Juan Vicente Goméz extensive issuing of licenses to attract foreign capital (plagued by corruption)
- Authoritarian regime created a stable environment for IOCs
  - friendly legislation reform of 1922
  - rapid development in following decade



- Late 1920s 2nd biggest producer and biggest oil exporter (worldwide)
  - dominance of IOCs Gulf (Chevron), Pan American (Amoco, later BP) and Royal Dutch/ Shell
  - later Royal Dutch/Shell, Creole (Jersey Standard)
- Partial turnover after Gomez's death at the beginning of 1940s legislation amended, higher taxation of IOCs
- Turbulent changes of 1940s 1950s
- Truman considered sending military troops to secure region against communist tendencies



- The nationalist revolution of 1945 (military officials along with Accion Democratica) higher taxation of IOCs up to 50% of revenues
  - concerns about rising nationalism and leftist orientation
  - 1948 Col. Marcos Perez Jimenez authoritarian régime 'stabilized' political situation, conditions for IOCs were worsening though
  - US maintained military cooperation with the regime between 1948 1958
  - 1958 the dictatorship collapsed, Accion Democratica won elections and was reinstalled, US eventually supported
  - Military cooperation with the régime between 1948 1958
- Gradual increase of taxation 50% 65% of IOCs' revenues



- Stable increase of production despite turbulent political development
- US OCs as prominent players in the oil sector
- Semi-automatic prolongation of mining licenses
- Dramatic change at the end of 1950s Rise of nationalism
- Low revenues, dominance of IOCs, rise of nationalism, feeling of exploitation



- 1959 moratorium on issuing new licenses
- 1959 Juan Pablo Peréz (VEN) and Abdullah Taríki (SA) agreement that gave birth to OPEC (1960)
- 1960 est. of Corporación Venezolana de Petroleo (manages joint ventures)
- 1960s further tightening of taxation (up to 80%)
- \_ 1971 licenses to be transferred to the state after their expiration
- 1976 complete nationalization of the industry, licenses transferred to Petróleos de Venezuela S. A. (PDVSA)



- Massive state investments following the nationalization
- Venezuela increased in importance after the oil shocks
- Crisis in mid-1980s Venezuela as a 'the finest example' of the Dutch Disease
  - liberalization as a cure prescribed by PDVSA
- PDVSA enjoyed great autonomy ('state within a state')
  - aimed at US market
  - increase of exports 1991-1997: 1 1,8 mbd
- Massive US support biggest recipient of US military support, highest number of bilateral training programs and missions
- Venezuela contributed to the OPEC erosion (market-based behaviour, high production,...)



- Dramatic change after the 1998 presidential elections Hugo Chávez
  - leftist nationalism ('Socialism of the 21st century') US support ceased
- Venezuela reoriented to Russia and China
- Tightening of state intervention, autonomy of PDVSA restricted, Venezuela aiming at price control once again
- Tax reliefs for IOCs ended, mandatory state shares (>50%) in new joint-ventures etc.
- 1999 other OPEC members reacted production reduced prices increased



- Restoring control over PDVSA as Chavez's main goal
- 1999: new constitution privatization of PDVSA is prohibited
- Society rather divided
  - unsuccessful revolution of 2002 (intervention of US secret services?)
  - strike in PDVSA 2002/2003 19 000 employees replaced by loyal staff, impact on global oil price (4% rise)
- Increasing royalties
- 2007 majority takeover in all joint-ventures
- 2014 Venezuela suffers from low oil prices and (sector & state) mismanagement



## Venezuela looking for new partners

- Reaction to US efforts to isolate Venezuela after Chavez assumed power
- Venezuela became the biggest receiver of Chinese investments in S. America
- Venezuela became the 2nd biggest Chinese trade partner in S. America
- China became Venezuela's 2nd biggest trading partner (after US)
- "Loans for oil"
- Contracts with CNPC and CNOOC (2009) on oil supplies and investments in V. oil fields
- Oil as the object of Chinese major interest in Venezuela
- Big development loans over 40 bn. USD by 2016
- Russia
  - V. closed a deal with Rosneft on oil development
  - Contract on building NPP still only on paper
  - arms supplies



#### **Mexico**

- 3rd 4th biggest supplier
- 85% of exports head to the US
- Heavy crude for refineries on the G. of Mexico
- NAFTA member far more cautious during negotiating process X CAN
- Imports US oil products domestic oil sector chronically underfinanced
  - aimed at supplying refineries with crude oil



- First oil explorations in 1860s
- Early 1900s one of the birthplaces of the industry
- Pan American Petroleum important for the development
- Mexico as one of the main foreign suppliers during the WWI
- 1920: 20% of US consumption
- Early 1910s: 2nd biggest producer, world's biggest exporter
- Turnover: geology issues, unstable political situation surpassed by Venezuela



- 1910's civil war and revolution against the authoritarian régime of Porfirio Díaz
- Changes in resource ownership caused uncertainty
  - -> 1884: state
  - 1884: landowners
  - revolution (1911): state
- Increasing taxation IOCs accused for exploitation (extreme leftist rhetoric), economic crisis in late 1920s
- Some in the US called for military intervention
  - not realized (opposed by US banks)
  - proponents of liberal regime and indirect support in the administration (1920s era of liberal approach)



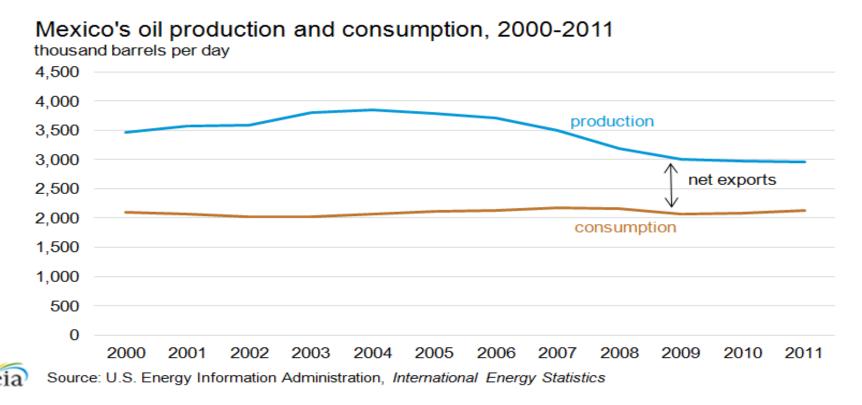
- New sources came online in 1920s-1930s stabilization
- New wave of nationalism in mid-1930s leftist president Lazáro Cardénas
- Nationalization of oil industry 1938 1st nationalization
- Est. of Petróleos Mexicanos (PEMEX)
- US administration (Roosevelt) supported US OCs rather formally
  - the administration didn't want to aggravate relations in the complicated situation before the WWII
  - Good Neighbor Policy
  - interventionists (Roosevelt) under criticism
  - private nature of mutual disputes between Mexican government and US OCs
- Disputes on settlement majority of compensations awarded to the Jersey Standard and SOCAL



- 1938-1971 production was rising by 6% anually
  - domestic consumption outpaced the production Mexico became net importer
- Early 1970s new oil wells opened on the South and in the G. of Mexico
- Oil sector development financed by loans, PEMEX used as a warranty
  - government used PEMEX as a 'cash cow'
  - minimal investments
- Mexico enjoyed its position among major US suppliers after the oil shocks
- By 1982 oil production exceeded 3mbd, export 1,5 mbd



- Mexican production in stable decline mature oil fields, sector is chronically underinvested
- Export peaked in 2004





- Specific case of nationalized sector with consistent policy since 1930s
- Oil sector remained rigidly closed despite liberalization in other sectors
  - partial opening of the natural gas sector
  - member of NAFTA
- Partial reforms (2008) foreign investments and opening to technical assistance (Halliburton,
  Schlumberger) followed by public protests
- Radical turnover 2013-2014 constitution changed sector opened to foreign investments



- Mutual relations complicated by strong nationalism traditionally connected to the oil sector
  - tough negotiations on NAFTA
- After Mexico accessed NAFTA influx of military support, increase of trade, training programs
- Mexico frequently sympathized with OPEC and its efforts to restore control over the oil market

