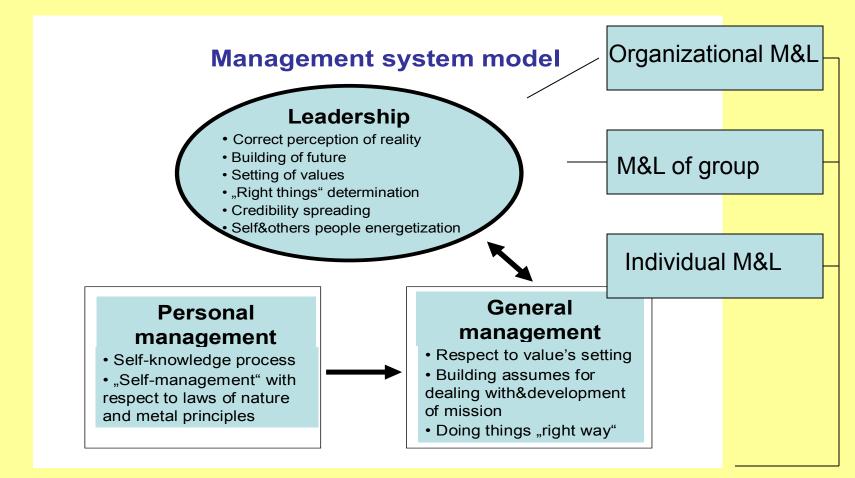
Personal Management – Traditional Concept

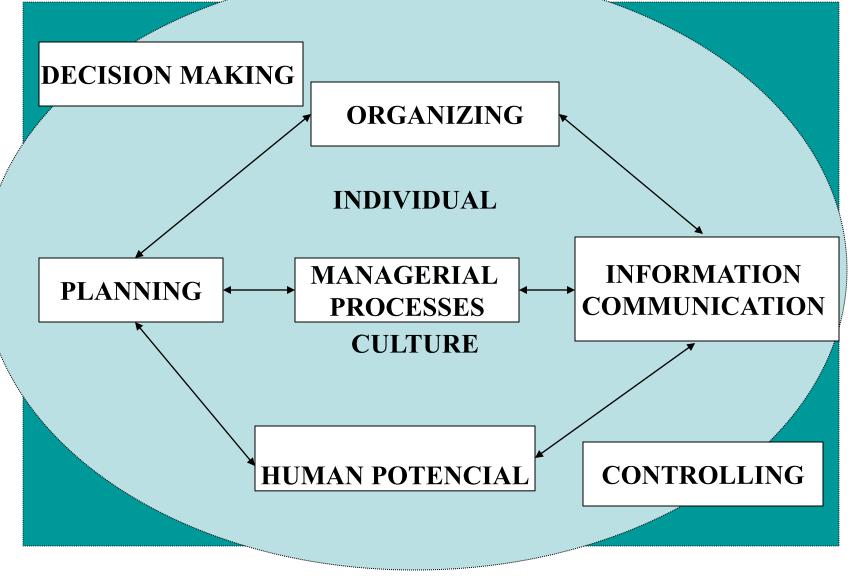
Outline

- 1. Management system model personal and individual management
- 2. Two concepts to personal management (PM)
- 3. Faktors influencing on knowledge workers (KW) competence
- 4. Content of PM according to traditional concept
- 5. Self-knowledge process questions, which must be answered
- 6. Tasks and questions for self-study

1. Management system model – personal and individual management







- **1. Traditional concept of PM**
- 1. Specific focus
- 2. Priority for science & management practice of 21st century
- 3. KW's efficiency factors
- 4. Content of PM
- 2. Principal leadership concept of PM
- 1. Universal purpose
- 2. Human being is part of nature (universe)
- 3. Request to respect nature laws and mental principles
- 4. "Personality ethics" a "character ethics"
- 5. "Maturity continuum", "private" a "public" victory
- 6. Importance of seven habits' acquiring

3. Faktors influencing on knowledge workers' (KW) competence

- Unclear perception of KWs' competence
- Quality level of PM
- KW's willingness to innovate his/her competence
- KW's willingness to educate himself/herself and his/her colleagues
 as well
- Taking into consideration, KWs' efficiency doesn't refer to quantity of work primary but to its quality

4. Content of PM according to traditional concept

- 1. Carring out self-knowledge process!!
- 2. Identify working position your personality matches
- 3. Obtain knowledge of how to develop yourself in future
- 4. Obtain knowledge of how and when to change your professional orientation
- 5. Prepare yourself to handle requirement to remain biologically young and mentally active during whole professional career

- Who am I?
- What are my strengths?
- How do I work?
- How do I learn?
- Where do I belong?
- What is my contribution?
- Am I able to assume relational responsibility?

Question: "Who am I?"

Answer isn't simple - way?!

Because we often doesn't know answer, results are:

- Potential KWs study subject field unsuitable for them
- KWs work in functions which don't fit them

First step for answer: To accept that much of "who we are" is determined genetically as well as by up-bringing, especially in early childhood

What can help us!: *Profile analyses*

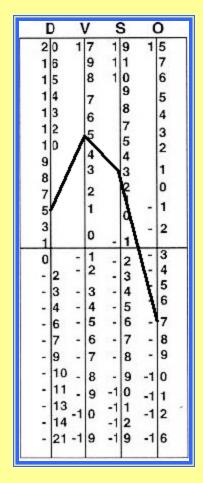
Profile analysis (1)

Key examined personal characteristics:

- Dominance
- Influence on people
- Stability needs
- Willingness to adapt

Comparative analyses of personal and professional profile Higher compatibility of both profiles – important assumption for successful professional competence and personal satisfaction as well

Profile analysis (2)

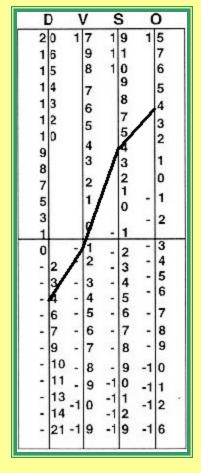


Personal profile of applicant "B.H."

Motives:

- To be free how to perform
- Team working
- Free from control and details
- Big renumeration

Profile analysis (3)

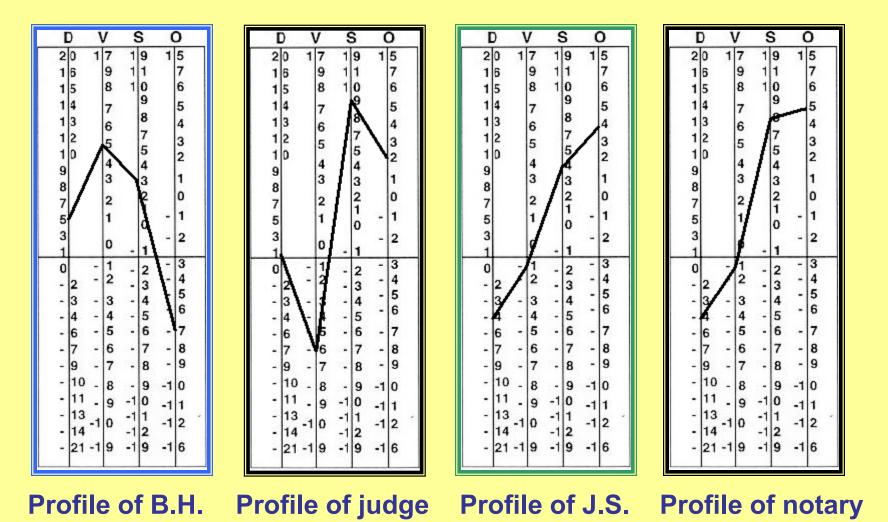


Personal profile applicant "J.S."

Motives:

- Using of professional knowledge
- Work at home
- Precise setting of job (tasks)

Profile analysis (4) – Comparison of personal and professional profiles



Personal M&L - modul no.2

Question: What of my strengths?

- Two myths exist:
- **People know their strengths and weaknesses**
- Efficiency can be increased due to removing of weaknesses only
- Method of fedback analysis:
- Inform us in what our strengths are,
- Bring out our activities, which causes under-utilisation of our potencial
- Show, where we any strengths have
- **Conclusions for our suitable dealing with:**
- Concentrate on our strengths and find matching jobs
- Dealing with development of our strengths only
- Identify intelectual arrogance areas

Question: How do I work?

Suitable way of KW's work is personal – it depends on particular KW's personality and it's chance to modify it only no change it!

KWs have above-standard work's results, if they work in accordance with their potencial!

To answer "how I work?" – to find answers on these subquestions:

- Am I reader or listener?
- How do I learn?
- What are my values?

Question: Where do I belong?

In P. Drucker's opinion:

- Most people doesn't know what professional career's areas are suitable for them till around 25 years of individual's age!
- Later KWs should be able to find which jobs matching their personalities and vice – versa which jobs they shouldn't never take
- Final decision making relating to career's orientation don't make after graduation immediately
- Successful professional careers aren't planned It's essential to be prepared to use of opportunities

Conclusion:

To know "where I belong", it helps on average competent KWs to have outstanding efficiency!!!

Question: What is my contribution?

Answer this question means to go from knowledge over to activity

Right question should be: "What should my contribution, as KW, be?"

To correctly answer, it's necessary to put these subquestions:

- Comply required activities with my strengths?
- Comply required activities with it what I want to do?
- Correspond required activities to my motives?

Being efficient by contributing – reactions to 3 elements (expressed by these questions):

- What does situation require?
- How can I contribute to what must be done, employing my strengths, way I work and my set of values?
- How do I deal with to achieve changes practically?

Question: Am I able to assume relational responsibility?

Most KWs collaborate with other KWs – Urgency for KWs to assume so-called "relational responsibility"!

To assume relational responsibility means:

- To understand people I cooperate with, to learn to make use of their strengths, their working methods, their sets of values!
- Identify "whoever needs from me", "who is dependent on me" and "who am I dependent on regarding goals and tasks to be achieved"!
- To communicate with my colleagues in such way that sits them!

Questions:

- 1. Way is it advisable to increase KWs' efficiency and way KWs' efficiency have been lower then it should be?
- 2. What items does traditional personal management consist of and which of them you consider most important (why)?
- 3. What is essence of profile analyses and how you can use them?

Tasks:

- **1. Try to answer all questions regarding self-knowledge process!**
- 2. Carry out SWOT analysis refer to your future professional employability!