

F Circle the correct option (a–d) to complete the six short texts.

One of the quirks of the MegaCorp employment process is that existing employees are encouraged to act up, <sup>1</sup> \_\_\_ to perform roles on a temporary basis at a level slightly more senior than their experience and qualifications would normally allow. An employee may do a job ably for months, if not years. <sup>2</sup> \_\_\_, when the position is formally advertised and filled, that worker may well be passed over. Until that process began, the employee had had a reasonable level of job satisfaction. <sup>3</sup> \_\_\_ the permanent member of staff is appointed, the long-term employee may have become resentful towards the organization. <sup>4</sup> \_\_\_, they may leave, and in the meantime their productivity is likely to suffer.

The choice is apparent: either the two partners demarcate the sides of the business entirely (<sup>5</sup> \_\_\_ one deals with suppliers and the other with customers), or they find ways of sharing more than the minimum of information. When a micro-enterprise hires its first employee, the lines of communication triple: <sup>6</sup> \_\_\_ what previously existed, we must factor in A to C, C to A, and also B to C and C to B.

Some householders with ample storage space choose to bulk-buy their food from out-of-town superstores. Once the costs of driving there and back are taken into consideration, <sup>7</sup> \_\_\_, it is not clear that this represents a real savings.

<sup>8</sup> \_\_\_ American companies stripmine parts of their own country, they are subject to criticism and protest. The protesters, <sup>9</sup> \_\_\_, are not in the main calling for the overthrow of the capitalist system – even the terminology seems dated. Instead, they are attacking one company or one industry, and trusting to the legal system and public opinion to help win their case.

It is necessary to have watertight proof of wrong-doing <sup>10</sup> \_\_\_ firing a staff member for gross misconduct such as theft, or their dismissal could <sup>11</sup> \_\_\_ be deemed unfair by an industrial tribunal. There also remains the issue of error; if it turns out that the employee was not, after all, involved in the theft, then the employer has lost a valuable employee for nothing. <sup>12</sup> \_\_\_, there is the bad PR that such a move may generate.

<sup>13</sup> \_\_\_ multinational agribusiness is thriving, it is difficult for family farmers to survive. Government subsidy goes to big producers with clout; lobbyists for meat and dairy ensure that their industries do well, <sup>14</sup> \_\_\_ orchards continue to be dug up and heritage vegetable varieties lost. However, there are tendencies working against this centralization, <sup>15</sup> \_\_\_ the Slow Food campaign, and the movements for organic produce and free-range animal products, for traceability and provenance, for farmers' markets, and for locally-grown food.

## AWL GLOSSARY

**role**: the function or position that somebody has or is expected to have in an organization, in society, or in a relationship

**partner**: one of the people who owns a business and shares the profits, etc.

**communication**: the activity or process of expressing ideas and feelings or of giving people information

**issue**: an important topic that people are discussing or arguing about

**survive**: to continue to live or exist

**subsidy**: money that is paid by a government or an organization to reduce the costs of services or of producing goods so that their prices can be kept low

**ensure**: to make sure that something happens or is definite

- 1 a nevertheless  
2 a Finally  
3 a By the time  
4 a Eventually  
5 a at first  
6 a in addition to  
7 a moreover  
8 a In the meantime  
9 a on the other hand  
10 a as soon as  
11 a meanwhile  
12 a Next  
13 a On the one hand  
14 a nevertheless  
15 a that is to say
- b on the other hand  
c i.e.  
d subsequently
- b Even though  
c As well  
d However
- b So that  
c In order to  
d Whenever
- b e.g.  
c at last  
d in order to
- b also  
c but also  
d afterwards
- b as well as  
c even though  
d though
- b Whenever  
c At the same time  
d Subsequently
- b while  
c however  
d whereas
- b while  
c before  
d after
- b in the meantime  
c on the one hand  
d subsequently
- b At last  
c Finally  
d Apparently
- b Even though  
c But  
d Despite
- b whereas  
c in spite of  
d despite
- b namely  
c as well  
d such as

**6** Look at the seven categories of connectors covered in unit 2. Try to use at least one from each category in a brief description (100–200 words). Write about, or write the script for a talk about, either the economy of your country or an organization you know well.